



The Texas A&M University System Budget Instructions (Pre-Legislative Close) FY 2018

General Guidelines

The Texas A&M University System (A&M System) is committed to serving the citizens of the state of Texas and understands that the valuable, but limited, resources provided to us must be utilized in the most efficient and effective manner and, as always, with the benefit of the state taxpayers foremost on our minds. The A&M System will continue to act as good stewards of the state of Texas' limited resources and will ensure the benefit to the state taxpayer is considered in every academic, research and service activity performed.

The A&M System remains focused on keeping the cost of attending our universities affordable, expanding student access, improving existing programs, developing new programs to meet new demands, expanding research and commercialization capabilities and implementing operational efficiencies through shared services, strategic outsourcing and other opportunities. Careful consideration must be given to maintaining the proper balance between tuition and fee increases and financial aid, and the effects these have on student access. The imperative of excellence in all we do and the reality of resource limitations in the state of Texas increase the difficulty of meeting these challenges and dictate that we devote our collective skills to ensuring that the productivity of all A&M System resources is optimized.

In preparation for the upcoming FY 2018 budget process, we will remain focused on keeping administrative costs low through the continued improvement of operational efficiencies. In addition, budget recommendations shall be prepared within the estimated funds available and reserve balances should only be used in special one-time situations or where a definite plan provides justification of a limited use of such balances. In self-supporting activities, total funds budgeted shall not exceed realistic estimates of income and balances brought forward. It is expected that government and private contracts will finance their proportionate share of increases being recommended. Recommendations for other operating expenses should be based upon careful estimates of actual needs, taking into account every possibility for savings. Every effort should be made to ensure that we are taking advantage of cost savings opportunities and reducing expenditures wherever possible. In addition, all budgetary projections should include provisions to accommodate items subject to possible inflationary increases during the course of this operating year.

Chief Executive Officers are authorized to begin the process of preparing the FY 2018 operating budgets within the limits of available resources. The System Office of Budgets and Accounting will provide detailed instructions to be used in the support of each phase of the review and approval process for the Chancellor and Board of Regents.

FY 2018 Budget Changes/Reminders:

Budget Patterns – No major changes to the revenue and expense patterns. Screen 557 in FAMIS can be used to view the System revenue and expense budget patterns.

Investment Income – Based on the projected investment return rates provided by Treasury Services on page 6, each member will be required to budget a realistic estimate of their FY 2018 investment income.



Lump Sum Vacation Payments (ACAP) – each member should determine whether or not an adjustment to their ACAP rate should be made to cover the projected lump sum vacation payouts for FY 2018. Lump sum amounts should include salaries and the associated FICA costs. The funds should be deposited in the established service department account that will be used for the disbursement of lump sum vacation payments. **See Attachment 5 for current rates.**

“OPEB” Other Post-Employment Benefits – Do not include OPEB in your FY 2018 budget. Beginning in FY 2012, OPEB expense and liability were recorded at the System level instead of the member level.

Service Department Activity Review – Please review your institution’s set-up of service department activities to ensure accuracy and consistency. The information submitted during the budget process will be used as the basis for the Service Department agenda item. To aid in your review process, the System Office of Budgets and Accounting will provide a listing (by member) of all current service department activities. Please see page 4 for additional information.

SGIP – Because of the mandate from the Affordable Care Act, Members will be required to cover an additional month of group insurance premiums for new employees from local funds after their 60th day of employment. In addition, starting September 1, full SGIP will be extended to any employee working 75% time or more. **See attachment 5 for Affordable Care Act impacts on FY 2018.**

FTE Caps – As part of the budget process, please keep in mind your institution’s FTE cap (on appropriated funds) noted in the appropriation bill pattern. If you are going to request an increase in your cap, please provide the amount of your increase and a justification along with your other supplemental items. These requests will be consolidated and submitted to the Board via an agenda item for approval. Appropriated funds may not be used to pay all or part of the salaries or benefits of a number of employees which would cause the number of full-time equivalent employees to exceed the lesser of either 110% of your cap or 50 FTE’s. Institution’s FTE cap should be monitored each quarter for compliance. **The justification of the request must include the types of positions requested and the number (Faculty, Staff or Administration). (Article IX, Section 6.10)**

NACUBO function - Many higher education institutions and systems, throughout Texas and the nation, present their expense budget in a NACUBO function format instead of a natural category format. The budget presentation (executive budget summary) will present this information for expenses by fund group and NACUBO function as well as in graph format. This information may also be presented to other entities (THECB, LBB, etc.) as requested. During the budget review process we will review the expense budget by comparing actual and budgeted expenses by NACUBO function.

Contract Reporting Reminder – Under Texas Government Code the following is required:

- Major Information Service Contracts – Higher Education is required to report these contracts that exceed \$1 million per Section 2054.008(c)
- Construction Projects – Must comply with reporting of all projects over \$14 thousand per Section 2166.2551
- Professional Services – Must comply with reporting all contracts over \$14 thousand per Section 2254.006. Professional Services are defined in 2254.002.
- Consulting Services – Higher Education is exempt per Section 2254.0301 (b)
- Major Contracts and Solicitation Documents – Higher Education is exempt from providing copies of these documents per Section 322.020 (f).

General Appropriations Act:

- Higher Education must report contracts greater than \$50,000 if paid with appropriated funds per Section 7.04 of Article IX in the 2014-15 GAA.

Calendar

The FY 2018 budget calendar (**Attachment 1**) is provided for your information.

Contact Information

A contact list (**Attachment 2**) of System Office staff is provided for your information and use on issues relating to the FY 2018 budget preparation process. A System member budget contact list (**Attachment 3**) is



provided to facilitate coordination between members during the budget process (i.e., to coordinate changes to joint appointments, coordinate transfer from/to accounts, etc.). A budget distribution list has been created that can be used to disseminate budget information. The address for this distribution list is A&M System Budget Officers <AMS-BUDGETOFFICERS-L@listserv.tamu.edu>.

FAMIS Budget Module

Estimates for the FY 2018 annual operating budget will be entered in the FAMIS budget module. Members not using FAMIS as their accounting system must enter their budget information in the FAMIS budget module. Contact FAMIS Services for specific capabilities or instructions regarding automated methods of obtaining budget information from other source systems. The *Budget Preparation User's Manual* and the *Budget Reports Manual* are available for printing from the FAMIS website <http://it.tamus.edu/famis/documents/usermanuals/>. For the budget upload use the Business Objects report located under TAMUS Shared/Budget Report/Budget Upload FY2018.

B/P/P Preparation (Prep) Budget

The B/P/P prep budget is the mechanism used to update individual personnel salaries. B/P/P will open the prep budget at the request of each System member. Per member's request, B/P/P will provide feeds from the prep budget to FAMIS on a daily (including weekends) basis beginning April 2017. Contact FAMIS Production to have the salary fields of the FAMIS budget module updated with new B/P/P prep budget numbers. To access the B/P/P upload template through business objects go to the public folders and the following path: TAMUS Shared – HR/Budget/Automated PREP Data Load

Salary Guidelines

The Texas A&M University System desires to recruit and retain a qualified, aggressive, and innovative workforce at salary levels that match or exceed the salaries at peer institutions, agencies, and health science centers.

CEO Salaries – will be determined by the Chancellor at a later date. This information will be provided to CFOs when it becomes available.

President's Salaries - The portion of the president's salary funded from appropriated funds must not exceed \$65,945. If a house is not provided, an amount not to exceed \$7,200 from appropriated funds may be provided in lieu of a house and utilities. (Article III, Section 5.2)

Merit Increase - A merit salary increase may be granted to an employee in recognition of superior performance that advances the purpose of the member's and the System's land-grant mission. Merit increases can be in the form of a merit raise (an increase added to the employee's salary base) or a merit payment (one-time lump sum payment). A merit increase may be awarded if: 1) a member has implemented a rule establishing criteria for the granting of merit salary increases; 2) an employee has been employed by the member for the six months immediately preceding the effective date of the merit salary increase; and 3) six months have elapsed since the employee's last merit salary increase. **See System Regulation 31.01.08, Merit Salary Increases for further information.**

Faculty Salary Increases - The General Appropriations Act for the FY 2018/2019 biennium does not include any additional funds for faculty salary increases nor does it include any mandated faculty salary riders. All faculty salary increases must be funded through other available revenue sources. In accordance with Article III, Section 5.5, salary increases for faculty or faculty equivalent employees of institutions of higher education shall be awarded on the basis of merit and performance in accepted activities. This shall not be interpreted so as to preclude salary adjustments designed to avoid salary inequities.

Pay Plan Adjustments - Adjustments to the range assignment in the pay plan for individual job classes will be made only when it can be demonstrated that current salary ranges are so out of line as to seriously impede the ability to compete effectively in the appropriate labor market. **In addition, with the current compensation classification project to**



standardized title codes and conduct market studies, members should make plans on the implementation of the results and potential impact to personnel costs.

New Positions - New positions may be created at the discretion of the CEO. Impacts to the FTE cap as set by the Legislature (General Appropriations Act) must be considered and addressed as necessary.

Student Rates - Rates for student workers and graduate assistants shall be established by the respective CEO.

Longevity pay – Longevity pay will be paid at a rate of \$20 per month for each two years of lifetime service credit. The maximum monthly longevity amount caps on the 42nd year of service or a maximum of \$420/month.

Hazardous Duty pay – Hazardous duty pay will be paid at a rate of \$10 per month for each year of lifetime service credit.

Salary Plans – After reviewing the availability of funds for FY 2018 and beyond, CEOs should also consider the uncertain economic future of the State and how this uncertainty may affect salary opportunities of their respective institution. CEOs should outline a salary plan which seeks to meet the objectives noted above, meet legislative mandates and contingencies, and attempt to reward employees for meritorious performance within the limited resources available. A summary report of each member's salary plan will be compiled and sent out for final review and comments.

Proportionality

In accordance with the General Appropriations Act, Article IX, Section 6.08, salaries, wages, and benefits paid from appropriated funds, including local funds and educational and general funds as defined in the Education Code, Sections 51.009 (a) and (c), shall be proportional to the source of funds. Note the 1.31 percent rate reduction and the 1.19 percent employer contribution amounts for ORP (supplemental ORP) and the TRS new member contribution (first 90 days of employment) are not subject to proportionality. Supplemental ORP is not funded by the state. Any funding source available to the institution may be used for the supplemental ORP and /or TRS new member contribution, including available General Revenue and local funds held in the state treasury. See Accounting **Policy Statement 011: Benefits Proportional by Fund for more detail (<https://fmx.cpa.state.tx.us/fm/pubs/aps/11/index.php>)**.

Each System member having General Revenue Fund appropriations and other sources of financing shall file with the Comptroller, State Auditor, and Legislative Budget Board a report demonstrating proportionality. The report shall be filed before November 20th following the close of the fiscal year for the salaries, wages, and benefits of the preceding year ended August 31 (Article IX, Sec. 6.08 (e)).

Designated Service Departments (TAMUS Regulation 21.01.05)

Designated service departments are defined as departments or units operated for the benefit of one or more departments of an institution. Examples include a motor pool, feed supply center, laboratory supply center, computer center, copy center, and office supply center. Budgets shall be prepared with a realistic estimate of revenue and expenses for the operation of the service department. Designated service departments will be displayed on the budgeted *Statement of Changes in Fund Balance* (FAMIS FDAR670) as a single line item indicating a net increase or decrease in designated expenses. All designated service department accounts are required to be included in the operating budget. **Designated service department accounts will be submitted for Board approval as a separate agenda item.**

Budget Patterns

The minimum detail required for revenue and expense estimates is categorized below. The specific object code ranges for each category can be found on FAMIS screen 557 (System Budget Pattern Maintenance). System members may budget revenues and/or expenses **in more detail** when creating member pattern(s). Member pattern categories must roll up to single System pattern categories.

Member Budget Pattern Requirements

Members are required to have a member rollup pattern titled 'ROLLUP' even if there is only one member budget pattern.



Members are required to assign a budget pattern for every ABR rule utilized by accounts in the budget module. Salary categories must have an asterisk (*) as the last character of the description in order for the salary reallocator processing to work correctly.

System Revenue Categories

Revenue estimates should be prepared in accordance with the categories listed below (System pattern). The specific object codes that are included in each category can be found on FAMIS screen 557. The System pattern name for FY 2018 is TAMUREVP18. The actual revenue categories and any specific information relating to those categories are listed below.

State Appropriations – General Revenue – the amount listed in the Method of Finance section as General Revenue of the General Appropriations Act.

State Appropriations – Benefits Paid by State – Includes the following items:

Higher Education Group Insurance Premiums - Transfers from the Employees Retirement System (ERS) will be used to fund the state contribution for group insurance premiums (GIP) for employees and retirees paid from General Revenue funds. The maximum amount to be transferred from ERS for GIP can be found in the General Appropriations Act, Article III, page III-35. The funds appropriated for GIP contributions may not be used for any other purpose.

Benefits Paid Directly by the State - Estimates of the amount of direct state support that is anticipated for OASI matching, retirement contributions, unemployment compensation insurance (UCI), etc. This estimated amount should also be budgeted as an expense within the 'benefit' category.

State Appropriations – Other – Include state appropriations transferred from other state entities (e.g. Fund 006 transfers for TTI and Fund 036 transfers for TFS) or any amounts separately identified in the additional information following the bill pattern.

Federal Appropriations – Include federal appropriations made to the institution based on direct appropriations or non-competitive direct federal funding.

Higher Education Fund (HEF) – Per Education Code Section 62.021 (SB 1191 84R), the following schools are allocated HEF; TAMU \$6,709,910, TAMU-C \$10,786,313, TAMU-CC \$11,136,344, TAMU-K \$8,966,056, TAMU-T \$1,823,883, WTAMU \$7,164,408.

Available University Fund (AUF) – AUF funds will be transferred from the System Offices to TAMU and PVAMU. TAMU and PVAMU will budget the AUF amounts received in the revenue section (see transfer section for amounts).

Tuition - State – State resident tuition for FY 2018 will remain at \$50 per semester credit hour. The budgeted amount will be net of remissions and waivers and net of tuition discounts. The statutory non-resident tuition rate is at \$465/sch. The tuition budget should reflect the following set asides:

Texas Public Education Grant (TPEG) - The amount of resident state tuition revenue to be transferred from educational and general funds to designated funds for the Texas Public Education Grant Program is to be not less than 15% or more than 20% in FY 2018. The nonresident state tuition set aside is 3%.

***Medical School Tuition** – The TAMHSC is NO LONGER required to set aside 2% of tuition charged to each resident student in a medical branch, school or college. HB 2396

Dental School Tuition – The TAMHSC is required to set aside 2% of tuition charged to resident dental school students (professional). These funds must be deposited in the State Treasury for the purpose of repaying student loans of dentists.

Dental Hygiene Tuition - The TAMHSC is required to set aside 2% of tuition charged to resident dental hygiene students. These funds must be deposited in the State Treasury for the purpose of repaying student loans of dental hygienists.

***Law School Tuition** – Texas A&M University is NO LONGER required to set aside 1% of tuition charged to resident law students. HB 2396



Tuition - Designated – Designated tuition has no statutory maximum. However, it is limited to the amount approved by the Board of Regents. The budgeted amount will be net of exemptions and waivers and net of tuition discounts. The tuition budget should reflect the following set asides:

Resident Undergraduate Student Assistance – Institutions shall set aside not less than 15% of resident undergraduate designated tuition in excess of \$46 per semester credit hour.

***Resident Graduate Student Assistance** – Institutions shall set aside not less than 15% of resident graduate (includes professional) designated tuition in excess of \$46 per semester credit hour.

***B-On-Time Loan Program** – Institutions shall NO LONGER set aside 5% of resident undergraduate as this program was ended by HB 700 beginning September 1, 2015.

Fees – Fee estimates will be net of exemptions and waivers and net of tuition discounts.

Waivers and Exemptions - The anticipated amount of tuition and fee 'waivers and exemptions' will be budgeted as revenue. A corresponding scholarship expense will be budgeted as an offset.

Tuition and Fee Discounts and Allowances – Tuition and fee discounting is required to avoid the double counting of revenue in the single column format. The discount reduces tuition and fee revenue to recognize only those funds received directly from the student and a third party payer, such as an employer or their parents. Enter the amount of restricted funds received that will be used to pay tuition and fees on behalf of students. Tuition discounts shall be entered as a contra revenue (negative revenue).

Contracts and Grants - Include a realistic estimate based on historical trends and information on future activities. It is acceptable to budget contracts and grants in one or several "lump sum" accounts (i.e., budget one account for Pell grants, one account for private contracts, etc.). Estimates of Advanced Technology Program (ATP)/Advanced Research Program (ARP) awards should be budgeted as a contract and grant revenue in the functional and general fund group in the first year of each biennium. Unexpended ATP/ARP funds will be included as a beginning balance in the second year of the biennium and will not be budgeted revenue. Also included in this category is indirect cost revenue.

Student Financial Assistance – This is a new category that includes subcodes, 0286,0272, 0273, 0274, 0275, 0276. This revenue was previously part of the contracts and grants category. This should include revenue estimates of Pell Grants and other student financial assistance awards.

Gifts – Include a realistic estimate of gifts based on historical trends and known information on future gifts.

Sales and Services – Include a realistic estimated based on historical trends and known changes that may impact sales and services in the upcoming budget year.

Investment Income - For investment income on the System Endowment Fund and the Cash Concentration Pool, assume the following rates:

* System Endowment Fund \$0.295815 per unit per year * Cash Concentration Pool 2.25%

Other Operating Income (formerly Miscellaneous)

Other Non-Operating Income – DO NOT BUDGET – this category is a reporting category only used to capture actual non-operating sources.

System Expense Categories

Expense estimates should be prepared in accordance with the categories listed below (System pattern). The specific object codes that are included in each category can be found on FAMIS screen 557. The System pattern name for FY 2018 is TAMUSEXP18. The actual expense categories and any specific information relating to those categories are listed below.

Salaries - Non Faculty - includes longevity pay and hazardous duty pay

Salaries – Faculty – includes graduate assistants – teaching (GAT) salaries

Wages – includes wage expenses, termination lump sum payouts, and supplemental compensation.



Benefits – See below

Estimate should include benefits to be paid directly by the State (should offset that portion of state appropriation revenue, see 'state appropriations' revenue category).

Social Security and Medicare Tax - Old Age and Survivors Insurance (OASI) and Old Age Health Insurance (OAH), collectively known as FICA, will be withheld and matched at the rate of 7.65 percent. For calendar year 2017, members will match OASI (6.2 percent) on employees' wages up to \$127,200. For calendar year 2018, members should plan to match OASI (6.2 percent) on employee's wages up to an estimated \$131,000. Medicare tax (OAH) will be matched at a rate of 1.45 percent on all earnings (no maximum). Graduate and undergraduate students (at least 1/2 time status) will be exempt from OASI and OAH withholdings and matching.

Retirement:

Membership in the retirement system (TRS and ORP) will begin at the time of employment. The 90-day wait has changed due to the Affordable Care Act applicable for employee group health insurance coverage to 60-days. However, the additional month must be covered by local funds as the SGIP is still applicable for the 90-day wait period.

Teachers Retirement System (TRS) – The state contribution rate for FY 2018 will be 6.8 percent. The employment of any new retirees will require the employer to fund the cost of BOTH the employee and employer retirement contribution amounts. This increased employer cost does not apply to retirees who were employed before September 1, 2005.

Optional Retirement Program (ORP) - The retirement contribution for employees participating in ORP is dependent upon hire date. Employees with an ORP start date on or before August 31, 1995 are provided the same contribution during FY 2015 as they received during FY 1995 (8.5%).

The FY 2018 ORP state contribution will remain at 6.6%. However, each member will supplement to maintain the employer contribution rate by 1.9% for a total contribution of 8.5%.

Workers' Compensation Insurance (WCI) - Assessments for the System WCI fund is based on past claims experience. The rate represents a percent of payroll (i.e. .45 = .0045 x payroll). **See Attachment 4** for the rates.

Unemployment Compensation Insurance (UCI) - Members are directed to determine an appropriate rate for UCI operations depending upon circumstances within the specific institution/agency/health science center. One technique that can be used to estimate the UCI rate is to determine the prior year's UCI amount as a percentage of total salaries paid. UCI shall be budgeted and operated as a designated service department. **See Attachment 4 for the current rates.**

Group Insurance Premiums (GIP) –The amount of the employer contribution for each state employee will be prorated according to the sources of funds from which his/her salary is budgeted. Part-time employees will only receive one half of the State contribution for group insurance. Members may supplement part-time graduate students up to the full-time rate from non-appropriated funds. Retirees receive the full-time GIP rates regardless of their percent effort at the time of retirement. Active and retired employees who sign and submit a document to their employer indicating that they have health insurance coverage from another source are authorized to use the "Waiver" category (one half of the "employee only" state contribution) for optional insurance. **New employees are subject to a 60 day waiting period before they receive the GIP contribution. However, the state GIP does not start until after 90 days. The 60 day waiting period was changed from 90 days because of the Affordable Care Act. Institutions will be required to pay from local funds for the first eligible month of GIP (est. cost Attachment 5).** State funded GIP begins the first month following the 90 day waiting period. Individuals are not entitled to one half the GIP contribution to purchase optional insurance if they are in the "waiver" category during this period. **See Attachment 4 for the rates. See attachment 5 for Affordable Care Act impacts.**

Utilities – Includes energy and water/wastewater. This category does NOT include telecommunications. Ensure your budget reflects the increasing energy costs.



Scholarships – This category only includes scholarships related to students. The amount budgeted should include the amount budgeted in the revenue category 'waivers and exemptions' as an offsetting expense (see 'waivers and exemptions' revenue category above). **This excludes Tuition Rebates, which should be budgeted in Operations and Maintenance.**

Scholarship Discount - The discounting of scholarships is a mechanism used to offset the revenue reduction in the fund group to maintain the correct net position. Scholarship discounts shall be entered as a contra expense (negative expense) to correspond with the tuition discounts.

Operations and Maintenance - The amounts budgeted for shared services (assessments for System Offices, TTVN, CIS, etc.) should be included in this category. This should also include Tuition Rebates.

Claims and Losses – This category is for self-insurance claims and losses and will only be used by SO.

Equipment (capitalized) – This category represents the use of cash from operating accounts to purchase furniture or equipment.

Debt Service - This category is for the expense of funds for debt service only (not funds transferred to System Offices for RFS debt service). System Offices will budget all debt service payments for the PUF and RFS debt programs. Include estimates in this category only if your institution plans to expend funds directly for debt service (FAMIS object codes 6100 - 6199).

Other Non-Operating Expense - DO NOT BUDGET – this category is a reporting category only used to capture actual non-operating expenses.

Transfers

Transfers shall be reflected in the budget to the extent that they affect current operating funds. Specific examples include the following:

RFS Debt Service - FY 2018 debt service estimates for the revenue financing program are prepared by the Office of Treasury Services. These schedules will be distributed as soon as available.

Texas Public Education Grants (TPEG) - Transfer TPEG from educational and general funds to designated funds.

Available University Fund (AUF) – System Offices shall transfer the appropriate amount of AUF to plant funds to pay PUF debt service. System Offices will also transfer \$ to TAMU and \$ to PVAMU.

PUF Equipment Allocations (EA) -System Offices will transfer \$ million to Tarleton State University, \$ million to the Agriculture Program, \$ to the Engineering Program, \$ million to the Health Science Center (TAMHSC), \$ million to Texas A&M University – Central Texas, and \$ million to Texas A&M University – San Antonio. The Vice Chancellor for Agriculture and Life Sciences and the Vice Chancellor for Engineering shall submit to the System Office of Budgets and Accounting the amount that is to be distributed to each agency no later than May 24, 2017. PUF Equipment Allocations (PUF EA) will be budgeted by SO as a transfer out and will be budgeted by Tarleton, the agencies, and the TAMHSC as a transfer in. PUF EA funds will be received in plant accounts.

These funds can be used for equipment (life span 5 yrs or greater) purchases or major rehabilitation projects. Major rehabilitation projects are those that extend the useful life of a facility including: renovations/repairs to extend the number of years a facility can be used; renovations to increase the efficient use of space within a facility; and renovations to reconfigure space for a different purpose.

Assessments

Assessments shall be budgeted as an operating expense in the appropriate account(s). The following functions will be assessed by various organizations for FY 2018.

System Offices (SO) (Attachment 6)

TAMU Computing and Information Systems (CIS) – Includes the TAMU CIS support for FAMIS and BPP. The TAMU CIS assessment will be billed monthly. FAMIS and BPP printing will be billed based on actual use. A print estimate has been provided for your information. **(Attachment 6)**

TTVN/Wide Area Data Network (WAN) – This assessment provides for each member's commodity Internet, Internet2 Abilene, TAMUS wide intranet, intranet connection to the University of Texas System THENet network (TXBB), and video conferencing services. It will be billed monthly. **(Attachment 6)**



Property Rates: Premium is subject to increase pending any additional facilities added in FY 2018 or valuation adjustments. **See Attachment 7 for the rates.**

IT Security Operations \$4,030,000; CISCO SmartNet \$1,381,892; Secure Collaboration Storage \$985,952; System Energy Management \$250,000; AggieBuy \$51,305 per user; and Business Objects \$123,750. **(Attachment 9)**

LaserFiche – For the LaserFiche contract management the following is expected. PVAMU \$31,206.85; TAMU-K \$31,206.85; System Offices \$31,206.85.

HR/Payroll System - the estimated Year 3 assessment for the non-PUF eligible expenses for the new HR/Payroll system is \$913,082, but offset by System Office amount of \$363,082 for a net assessment of \$550,000. **(Attachment 9)**

MAESTRO – Integrated Research Administration System. The assessment for the development of MAESTRO system. The amount of the assessment is \$2,715,000. **(Attachment 9)**

SRS (Texas A&M System Sponsored Research Services) – the FY 2018 SRS assessment for the management of pre and post award sponsored activities. **(Attachment 9)**

I-9 Electronic Solution (LawLogix) – On-going fees to be paid by members will be based on the number of users and number of I-9's processed for their workstation. The per I-9 fee is \$2.95. Monthly user fees are \$2.99 per premium (Central Admin) user and \$0.19 per standard (Departmental) user. Based on FY 2015 new-hire numbers, we expect the following to be a reasonable estimate of what the on-going fees will be for I-9's processed. Members will need to estimate their expected portion of the estimated user fee of \$3,600. **(Attachment 9)**

E-Travel (Concur) – in FY 2012 E-travel was implemented for many System members. Currently a charge of \$7.20 is being assessed monthly to members for every expense report (travel voucher) processed. Each member will decide if the charge will be billed to a central account or to the member's department (FAMIS Screen 827). FY 2018 amounts in **Attachment 9** can be used as a benchmark for your FY 2018 budget. **For FY 2018 the amount for the estimated Concur Purchasing Card is also included in the estimate.**

Beginning Balances

Estimated FY 2018 beginning net position by fund group will be determined by the amounts submitted in the supplemental budget information file **(Attachment 8)**. An Excel version of this template will be provided later. The balances entered are projections of your net position as of August 31, 2017.

Use of Reserves

Reserves should only be used to fund one-time expenses that will result in future cost reductions or increases in income or expenses of carryover balances (e.g. ATP/ARP, special items, etc.). Any use of reserves to support the FY 2018 operating budget (e.g. expending remaining ATP/ARP funds or special item funds) should be included in the beginning net position as entered in the FAMIS budget module (entered on screens 589/599, SL Begin Balance line). **Attachment 9** will be submitted to System Office of Budgets and Accounting no later than the budget due date (see budget calendar). Each CEO must be prepared to justify the use of reserves for operating expenses.

Budget Review

The System Office of Budgets and Accounting will review all budgets prior to review by the Chancellor and subsequent submission to the Board. Each member will be required to provide a narrative (to be included in the Executive Budget Summary) to summarize the overall budget submission for FY 2018.

Executive Budget Summary/Board Presentation

The System Office of Budgets and Accounting will prepare an Executive Budget Summary of the proposed budgets which will be provided to the Chancellor for review. An electronic copy of the Executive Budget Summary will also be provided to each System member CEO and CFO.



Copies of the Executive Budget Summary will be distributed to the Board of Regents prior to the Board Meeting and will be used as the basis for the FY 2018 budget approvals. CEOs should be prepared to address any specific budgetary questions relating to their budget. Any changes in information to be submitted to the Board as determined by the Board Finance Committee will be relayed to CEOs and CFOs.

Budget Distribution

Upon Board approval, the System Office of Budgets and Accounting will coordinate the distribution of budgets in accordance with the Education Code, the General Appropriations Act, and any other state requirements; and add the FY 2018 Executive Budget Summary and the FY 2018 Operating Budget Statement of Changes in Fund Balance (budget lead schedule) to the TAMUS Operating Budget web site <https://www.tamus.edu/business/budgets-and-accounting/budgets/>



Attachment 1

The Texas A&M University System FY 2018 Budget Calendar

<u>November 10-11th</u>	Budget guidelines presented to the Board for approval
<u>January 10th</u>	85 th Regular Session Begins
<u>February 9-10th</u>	Board Meeting – Financial Status and Financial Forecasting Presented
<u>March 29th</u>	System Budget Pattern distributed to the Members
<u>April 27-28th</u>	Board Meeting
<u>April 10th</u>	FAMIS budget module available upon request.
<u>May 8th</u>	Vice Chancellor’s for Agriculture and Engineering to submit to the System Office of Budgets and Accounting PUF equipment allocations to each agency
<u>May 29th</u>	Last day of 85 th Regular Session
<u>June 16th</u>	Preliminary budgets and supplemental items submitted to the System Office of Budgets and Accounting for review: Supplemental Items: <ul style="list-style-type: none">➤ GR Reconciliation Worksheet➤ Est. Beginning Balances Worksheet➤ Budget Narrative➤ Salary Merit Plan➤ Request to Exceed FTE Cap➤ Budget Highlights
<u>July 31-August 11th</u>	FY 2018 Programmatic Budget Reviews (2 Days)
<u>August 17-18th</u>	FY 2018 Budget presented to the Board for approval
August 11th August 18th	Last feed from Prep to Active for salary employees at 5 p.m. Last feed from Prep to Active for wage employees at 5 p.m.

**Attachment 2**

**The Texas A&M University System
Budget Contact List
FY 2018**

Office	Functional Area	Phone	E-mail
Budgets & Accounting			
Joseph Duron	Policy, procedure, and calendar	(979) 458-6110	duro@tamus.edu
Wade Wynn	Procedures, reports and analysis	(979) 458-6113	wadewynn@tamus.edu
Jarrett Eisenrich	Procedures, reports and analysis	(979) 458-6017	j-eisenrich@tamus.edu
Audra Wilkinson	Tuition and Fee Requests	(979) 458-6109	a-wilkinson@tamus.edu
FAMIS Services			
FAMIS Production	FAMIS Budget Reports and Programs	(979) 458-6470	famisprod@tamus.edu
FAMIS Help	FAMIS Budget Module	(979) 458-6464	famishelp@tamus.edu
B/P/P			
Randy Guillot	B/P/P	(979) 458-6300	randy-guillot@tamus.edu
B/P/P Production	B/P/P Reports / Production	(979) 458-6302	bpp-prod@tamus.edu



Attachment 3

Member Budget Contact List

Member	Primary Contact	Phone	e-mail
PVAMU	Rod Mireles	936-261-1905	rmireles@pavmu.edu
	Dianne Evans	936-261-2202	dtevens@pvamu.edu
TARLETON	Lori Beaty	254-968-9877	beaty@tarleton.edu
	Karen Fincher	254-968-9109	fincher@tarleton.edu
TAMIU	Fred Juarez	956-326-2448	fredjuarez@tamiu.edu
	Christy Martinez	956-326-2371	christy.martinez@tamiu.edu
TAMU	Mark Herzog	979-842-2371	herzog@tamu.edu
	Tracy Foster	979-862-2364	tfoster211@tamu.edu
	Shelly Janac	979-458-2882	s-janac@tamu.edu
TAMUG	Vanessa Garza	409-740-4806	vgarza112@tamug.edu
	Susan Lee	409-740-4533	lees@tamug.edu
TAMU-CT	Gaylene Nunn	254-519-5458	nunn@tamuct.edu
	Susan Bowden	254-519-5766	susanbowden@tamuct.edu
TAMU-C	Tina Livingston	903-886-5667	tina.livingston@tamuc.edu
	Janet Anderson	903-468-3034	janet.anderson@tamuc.edu
TAMU-CC	Jaclyn Mahlmann	361-825-2615	jaclyn.mahlmann@tamucc.edu
	John Boeye	361-825-3290	john.boeye@tamucc.edu
TAMU-K	Jennifer Alexander	361-593-2793	jennifer.alexander@tamuk.edu
TAMU-SA	Lloyd Butler	210-784	Lloyd.Butler@tamusa.edu
	Luis Rodriguez	210-784-2014	lrodrigu@tamusa.tamus.edu
TAMU-T	Ramona Green	903-223-3058	Ramona.green@tamut.edu
	James Scogin	903-223-3005	james.scogin@tamut.edu
WTAMU	Mark Hiner	806-651-2092	mhiner@wtamu.edu
	Shelly McCune	806-651-2944	smccune@wtamu.edu
AgriLife RSCH	Debbie Cummings	979-845-4783	dacummings@tamu.edu
	Kari Curtis	979-458-8543	kcurtis@tamu.edu
AgriLife EXT	Kay Schubert	979-845-1495	kschuber@ag.tamu.edu
	Donna Alexander	979-845-7879	d-alexandar@tamu.edu
TEES	Kemberly Morgan	979-458-7497	kemberlymorgan@tees.tamus.edu
	Melissa Garza	979-458-7489	melissagarza@tamu.edu
TEEX	Charley Todd	979-458-6940	Charley.Todd@teexmail.tamu.edu
	Brian Stipe	979-458-6836	Brian.Stipe@teex.tamu.edu
	John Skrabanek	979-458-6893	john.skrabanek@teex.tamu.edu
TFS	Travis Zamzow	979-458-6643	tzamzow@tfs.tamu.edu
TTI	Marie Ethridge	979-845-9595	m-ethridge@tamu.edu
	Tyler Theobald	979-845-8534	T-Theobald@tti.tamu.edu
TVMDL	Vic Seidel	979-458-3254	vseidel@tvmdl.tamu.edu
TAMHSC	Kristin Nace	979-436-9228	kmnace@tamhsc.edu
System Office	Joseph Duron	979-458-6110	duron@tamus.edu
	Audra Wilkinson	979-458-6109	a-wilkinson@tamus.edu



Attachment 4

FY 2018 Workers Compensation % Rates:

PVAMU	0.18	WTAMU	0.23
Tarleton	0.28	AL-RSCH	0.38
TAMIU	0.23	AL-EXT	0.63
TAMU	0.23	TFS	0.68
TAMUG	0.48	TVMDL	0.18
TAMU-CT	0.18	TEES	0.18
TAMU-C	0.33	TEEX	0.23
TAMU-CC	0.23	TTI	0.18
TAMU-K	0.23	TAMHSC	0.23
TAMU-SA	0.18	System Offices	0.23
TAMU-T	0.23	SRS	0.18

Current FY 2017 UCI % Rates

PVAMU	0.10	WTAMU	0.10
Tarleton	0.10	AL-RSCH	0.30
TAMIU	0.30	AL-EXT	0.23
TAMU	0.09	TFS	0.20
TAMUG	0.30	TVMDL	0.20
TAMU-CT	0.20	TEES	0.08
TAMU-C	0.35	TEEX	0.35
TAMU-CC	0.15	TTI	0.10
TAMU-K	0.30	TAMHSC	0.16
TAMU-SA	0.10	System Offices	0.10
TAMU-T	0.10	OSRS	0.10
		TAMTC	0.10

Group Insurance Premiums: System members will pay the following amounts monthly for GIP and Basic Life Insurance Premiums (\$6.59) on behalf of their employees:

Full-Time		Part-Time	
Employee Only	\$600.36	Employee Only	\$300.18
Employee and Spouse	\$881.42	Employee and Spouse	\$440.71
Employee and Children	\$795.61	Employee and Children	\$397.81
Employee and Family	\$995.83	Employee and Family	\$497.92
Waiver	\$300.18	Waiver	\$150.09



Attachment 5

Member	ACAP Faculty Rate	ACAP Staff Rate	60th Day Implementation of GIP Est. Costs
PVAMU	.01	.001	\$66,900
TARLETON	.016	.016	72,200
TAMIU	.0082	.0082	71,900
TAMU	.0101	.0101	641,100
TAMUG	.0109	.0061	21,600
TAMU-C	.008	.008	71,800
TAMU-CC	.0105	.0105	104,000
TAMU-CT	.005	.005	17,100
TAMU-K	.005	.005	80,500
TAMU-SA	.01	.01	36,600
TAMU-T	.0056	.0056	11,700
WTAMU	.0085	.0085	51,200
TAMHSC	.011	.011	115,600
AgriLife Research	.02	.02	84,500
AgriLife Extension	.0125	.0125	98,900
TFS	.0055	.0055	38,500
TVMDL	.014	.014	11,000
TEES	.016	.016	60,300
TEEX	.01	.01	13,900
TTI	.011	.011	9,100
System Offices	.0113	.0113	9,800
TAMSRS	.0113	.0113	
TAMTC	.0113	.0113	



Attachment 6

**The Texas A&M University System
FY 2018 Assessment Summary**

Member	TAMU CIS (for FAMIS)		TAMU CIS (for BPP)	TTVN/Wide Area Data Network (WAN) ¹				System Offices
	Operations	Print Estimate	Operations and Print	Data Network	Video	Net Other Fees ²	TOTAL	
PVAMU	\$120,615	\$2,590	\$35,604	\$100,838	\$38,775	\$99,660	\$239,273	\$558,035
Tarleton	\$61,710	\$0	\$42,454	\$140,186	\$61,886	\$73,026	\$275,097	\$395,721
TAMIU	\$43,860	\$0	\$24,273	\$45,228	\$23,424	\$11,427	\$80,079	\$336,979
TAMU	\$1,016,175	\$75,121	\$338,082	\$1,031,439	\$145,266	\$53,076	\$1,229,780	\$3,152,275
TAMUQ				\$15,369	\$22,991	0	\$38,360	
SRS	18,615	0	559					
TTC	11,220	0	70					
TAMUG	\$96,390	\$27	\$11,836	\$38,087	\$48,480	\$-18,990	\$67,577	\$162,049
TAMU-CT	\$18,615	\$2	\$5,848	\$31,309	\$18,600	\$31,953	\$81,862	\$180,588
TAMU-C	\$84,405	\$124	\$35,891	\$101,010	\$23,050	\$15,188	\$139,248	\$461,909
TAMU-CC	\$79,305	\$176	\$51,427	\$105,021	\$29,618	\$8,044	\$142,683	\$464,196
TAMU-K	\$99,195	\$0	\$34,896	\$105,864	\$38,294	\$29,873	\$174,030	\$505,553
TAMU-SA	\$38,250	\$104	\$8,517	\$44,081	\$18,207	\$35,086	\$97,373	\$237,699
TAMU-T	\$32,130	\$109	\$6,070	\$34,509	\$16,517	\$22,344	\$73,369	\$180,483
WTAMU	\$15,300	\$0	\$29,141	\$89,338	\$47,171	\$35,407	\$171,917	\$344,371
AgriLife-RSCH	\$141,525	\$2,076	\$45,838	\$28,457	\$10,014	\$2,949	\$41,421	\$691,252
AgriLife-EXT	\$78,540	\$108	\$36,696	\$13,235	\$9,639	\$1,909	\$24,782	\$314,378
TFS	\$41,055	\$3,427	\$24,709	\$16,267	\$3,152	\$1,349	\$20,767	\$228,518
TVMDL	\$28,305	\$0	\$3,663	\$13,154	\$3,522	\$1,493	\$18,169	\$146,678
TEES	\$89,250	\$1,349	\$28,412	\$18,548	\$9,549	\$2,809	\$30,905	\$607,889
TEEX	\$10,200	\$0	\$19,879	\$20,789	\$6,905	\$2,809	\$30,503	\$315,357
TTI	\$72,930	\$10,659	\$18,514	\$69,250	\$13,387	\$3,633	\$86,270	\$331,273
TAMHSC	\$116,280	\$603	\$42,466	\$81,611	\$30,070	\$3,826	\$115,507	\$631,798
Research Fnd	\$72,675	\$40		\$	\$	\$	\$	\$108,000
System Offices	\$163,455	\$5,764	\$5,156	\$31,688	\$18,532	\$2,041	\$52,260	
TOTAL	\$2,550,000	\$102,279	\$850,000	\$2,175,276	\$637,049	\$418,910	\$3,231,234	\$10,355,000

1. This assessment provides commodity Internet, Internet2 Abilene, TAMUS wide intranet, intranet connection to the University of Texas System THENet network (TXBB), and videoconferencing services.

2. TAMU's Net Other Fees credit amount is for the "in kind" costs provided.

**Attachment 7**

Self-insured Property Program – premiums* for the period March 1, 2016 through March 1, 2017 are as follows:

Member	Total Premiums FY 2018 Est.
PVAMU	\$136,620
TAMIU	67,242
TARLETON	127,552
TAMU	*875,433
TAMUG	66,765
TAMU-CT	18,213
TAMU-C	100,803
TAMU-CC	136,583
TAMU-K	130,281
TAMU-SA	24,066
TAMU-T	22,401
WTAMU	201,851
TAMHSC	122,958
AgriLife Research	25,479
AgriLife Extension	1,580
TVMDL	4,287
TEES	1,510
TEEX	22,421
TTI	14,936
System Offices and TAMSRS	*7,543
TOTAL	\$2,

***TAMU and System Office could still be adjusted...**



Attachment 8

Sample Only
Supplemental Budget Information
FY 2018 Operating Budget

Estimated Beginning Balances

Educational & General \$ _____

Designated \$ _____

Auxiliary Enterprises \$ _____

Restricted \$ _____

Net Decrease in Net Position Explanations (If Applicable)

Fund Group	Net Decrease in Net Position	Explanation / Comment
Educational & General	\$	
Designated	\$	
Auxiliary Enterprises	\$	
Restricted	\$	

Texas A&M University System
FY 2018 IT and Other Assessments

Member	Security Operations Center	CISCO/Smartnet WebEx	Secure Collaborative Storage	Site improve Web Improvement Services	Hootsuite	Open Records Tracking Software	System Energy Mgmt Program	PCI Shared Services	System-wide Pay Plan Administrator	State Relations Office Space	Business Objects	HCM (non PUF) Workday	I-9 LawLogix	Research Security Officer	System Office Total
	\$ 4,030,000	\$ 1,381,892	\$ 996,918	\$ 87,591	\$ 26,784	\$ 90,000	\$ 250,000	\$ 110,000	\$ 120,000	\$ 290,000	\$ 178,750	\$ 900,000	\$ 69,977	\$ 210,000	
PVAMU	\$ 174,499	\$ 200,497	\$ 51,342	\$ 5,400		\$ 4,500	\$ 30,000	\$ 5,733	\$ 5,508	\$ 14,376	\$ 7,740	\$ 23,155	\$ 2,716	\$ 3,000	\$ 528,465
TARLETON	\$ 181,552	\$ 101,391	\$ 45,060	\$ 4,320	\$ 1,488	\$ 4,500	\$ 30,000	\$ 10,113	\$ 5,595	\$ 11,908	\$ 8,053	\$ 27,665	\$ 3,281	\$ 2,000	\$ 436,925
TAMIU	\$ 107,601	\$ 41,922	\$ 24,824			\$ 4,500	\$ 15,000	\$ 5,246	\$ 4,719	\$ 9,193	\$ 4,773	\$ 15,785	\$ 2,313	\$ 1,000	\$ 236,876
TAMU	\$ 1,633,963	\$ 263,061	\$ 378,628	\$ 40,611	\$ 17,856	\$ 4,500			\$ 25,648	\$ 91,350	\$ 72,479	\$ 220,550	\$ 24,003	\$ 59,000	\$ 2,831,649
TAMUG	\$ 84,126	\$ 13,195	\$ 16,250			\$ 4,500	\$ 15,000		\$ 3,709	\$ 5,291	\$ 3,731	\$ 7,700	\$ 1,025	\$ 2,000	\$ 156,528
TAMU-CT	\$ 28,613	\$ 20,049	\$ 6,780	\$ 810		\$ 4,500	\$ 5,000	\$ 4,029	\$ 3,424	\$ 4,310	\$ 1,269	\$ 3,795	\$ 234		\$ 82,813
TAMU-C	\$ 163,215	\$ 2,172	\$ 40,376	\$ 2,700		\$ 4,500	\$ 30,000	\$ 6,219	\$ 5,523	\$ 12,137	\$ 7,239	\$ 23,375	\$ 3,220	\$ 1,000	\$ 301,676
TAMU-CC	\$ 222,658	\$ 114,381	\$ 58,818	\$ 1,350	\$ 2,976	\$ 4,500	\$ 30,000	\$ 15,710	\$ 6,212	\$ 14,223	\$ 9,876	\$ 33,495	\$ 5,006	\$ 5,000	\$ 524,205
TAMU-K	\$ 160,898	\$ 66,480	\$ 39,678	\$ 5,400		\$ 4,500	\$ 30,000	\$ 5,733	\$ 5,481	\$ 11,624	\$ 7,137	\$ 22,715	\$ 4,743	\$ 4,000	\$ 368,388
TAMU-SA	\$ 42,114	\$ 19,735	\$ 8,174	\$ 540		\$ 4,500	\$ 5,000	\$ 4,759	\$ 3,672	\$ 7,142	\$ 1,868	\$ 5,555	\$ 1,289		\$ 104,348
TAMU-T	\$ 35,666	\$ 22,112	\$ 5,982	\$ 540		\$ 4,500	\$ 5,000	\$ 4,029	\$ 3,387	\$ 5,367	\$ 1,582	\$ 3,960	\$ 707		\$ 92,831
WTAMU	\$ 110,825	\$ 146,573	\$ 36,686	\$ 16,200		\$ 4,500	\$ 30,000	\$ 11,817	\$ 4,993	\$ 9,844	\$ 4,916	\$ 18,975	\$ 2,393	\$ 1,000	\$ 398,722
AL-RSCH	\$ 228,098		\$ 58,918			\$ 4,500		\$ 4,516	\$ 6,176	\$ 17,284	\$ 10,117	\$ 29,865	\$ 4,624	\$ 46,000	\$ 410,097
AL-EXT	\$ 165,935		\$ 42,070			\$ 4,500		\$ 7,193	\$ 6,047	\$ 16,213	\$ 7,360	\$ 23,870	\$ 1,652		\$ 274,840
TFS	\$ 107,500		\$ 28,712	\$ 1,620		\$ 4,500		\$ 5,246	\$ 3,931	\$ 9,555	\$ 4,768	\$ 16,060	\$ 308	\$ 1,000	\$ 183,201
TVMDL	\$ 25,288		\$ 5,582			\$ 4,500		\$ 3,542	\$ 3,192	\$ 2,455	\$ 1,122	\$ 2,365	\$ 212		\$ 48,258
TEES	\$ 144,375		\$ 40,974			\$ 4,500		\$ 5,489	\$ 4,972	\$ 5,349	\$ 6,404	\$ 18,480	\$ 7,878	\$ 36,000	\$ 274,421
TEEX	\$ 75,160		\$ 24,126	\$ 1,350	\$ 1,488	\$ 4,500		\$ 3,786	\$ 4,047	\$ 2,216	\$ 3,334	\$ 12,925	\$ 671		\$ 133,602
TTI	\$ 98,937	\$ 47,279	\$ 21,832	\$ 2,700		\$ 4,500		\$ 3,542	\$ 3,912	\$ 2,745	\$ 4,388	\$ 12,045	\$ 741	\$ 19,000	\$ 221,622
TAMHSC	\$ 203,515	\$ 323,045	\$ 48,150	\$ 2,700		\$ 4,500	\$ 25,000		\$ 6,435	\$ 37,416	\$ 9,027	\$ 27,665	\$ 2,457	\$ 25,000	\$ 714,910
RF	\$ 35,464		\$ 2,990								\$ 1,573				\$ 40,027
SUBTOTAL:	\$ 4,030,000	\$ 1,381,892	\$ 985,952	\$ 86,241	\$ 23,808	\$ 90,000	\$ 250,000	\$ 106,701	\$ 116,583	\$ 290,000	\$ 178,753	\$ 550,000	\$ 69,475	\$ 205,000	\$ 8,364,405
System Offices			\$ 10,966	\$ 1,350	\$ 2,976			\$ 3,299	\$ 3,417			\$ 350,000	\$ 502	\$ 5,000	\$ 377,510
TOTAL:	\$ 4,030,000	\$ 1,381,892	\$ 996,918	\$ 87,591	\$ 26,784	\$ 90,000	\$ 250,000	\$ 110,000	\$ 120,000	\$ 290,000	\$ 178,753	\$ 900,000	\$ 69,977	\$ 210,000	\$ 8,741,915

The Texas A&M University System
FY 2018 IT and Other Assessments

Texas A&M University Services							
Member	Aggie Buy Software License \$ 340,587	ESTIMATED TAMU Admin Cost related to Aggie Buy (will reduce after 2yrs.)	ESTIMATED Aggie Buy Implementation One-time	MAESTRO \$ 2,715,000	Sponsored Research Services \$ 14,502,966	ESTIMATED E-Travel Concur \$ 488,000	TAMUS Services TOTAL:
PVAMU	\$ 26,199	\$ 11,500	\$ 25,106	\$ 91,597	\$ 77,125	\$ 23,100	\$ 254,627
TARLETON	\$ 26,199	\$ 11,500	\$ 25,106	\$ 70,663	\$ 113,577	\$ 30,600	\$ 277,645
TAMIU				\$ 45,248		\$ 2,000	\$ 47,248
TAMU				\$ 632,787	\$ 3,904,617	\$ 184,200	\$ 4,721,604
TAMUG						\$ 10,300	\$ 10,300
TAMU-CT	\$ 26,199	\$ 11,500	\$ 25,106	\$ 22,722		\$ 700	\$ 86,227
TAMU-C	\$ 26,199	\$ 11,500	\$ 25,106	\$ 39,052		\$ 27,150	\$ 129,007
TAMU-CC	\$ 26,199	\$ 11,500	\$ 25,106	\$ 94,793	\$ 175,689	\$ 27,700	\$ 360,987
TAMU-K	\$ 26,199	\$ 11,500	\$ 25,106	\$ 93,435		\$ 26,200	\$ 182,440
TAMU-SA	\$ 26,199	\$ 11,500	\$ 25,106	\$ 23,197		\$ 800	\$ 86,802
TAMU-T				\$ 22,990		\$ 5,300	\$ 28,290
WTAMU				\$ 32,726		\$ -	\$ 32,726
AL-RSCH	\$ 26,199	\$ 11,500	\$ 25,106	\$ 419,368	\$ 3,289,471	\$ 35,400	\$ 3,807,044
AL-EXT	\$ 26,199	\$ 11,500	\$ 25,106	\$ 141,197	\$ 975,056	\$ 44,100	\$ 1,223,158
TFS				\$ 23,923		\$ 3,700	\$ 27,623
TVMDL	\$ 26,199	\$ 11,500	\$ 25,106			\$ 2,000	\$ 64,805
TEES	\$ 26,199	\$ 11,500	\$ 25,106	\$ 436,007	\$ 3,448,096	\$ 31,000	\$ 3,977,908
TEEX						\$ -	\$ -
TTI	\$ 26,199	\$ 11,500	\$ 25,106	\$ 261,209	\$ 841,787	\$ 650	\$ 1,166,451
TAMHSC				\$ 240,879	\$ 1,632,132	\$ 33,100	\$ 1,906,111
RF							\$ -
SUBTOTAL:	\$ 314,388	\$ 138,000	\$ 301,272	\$ 2,691,792	\$ 14,457,550	\$ 488,000	\$ 18,391,002
System Offices	\$ 26,199	\$ 11,500	\$ 25,100	\$ 23,208	\$ 45,416	\$ 10,200	\$ 141,623
TOTAL:	\$ 340,587	\$ 149,500	\$ 326,372	\$ 2,715,000	\$ 14,502,966	\$ 498,200	\$ 18,532,625