



Syllabus

ACCT 525: ADVANCED MANAGERIAL ACCOUNTING

Fall 2026 (August 20 – October 16, 2026)

INSTRUCTOR INFORMATION:

Instructor: Dr. Veronica Paz, CPA, CITP, CFF, CGMA

Office Location: Remote

Phone: 724-590-9164

Office Hours: Tuesdays, 3-7 PM EST via Zoom. You can schedule time directly on my calendar via

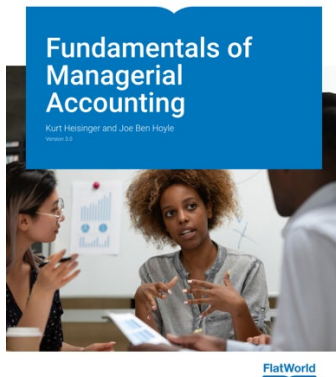
<https://www.drvpaz.com/appointments>

University Email Address: Veronica.Paz@etamu.edu (preferred contact method)

Communication Response Time: within 24 hrs.

COURSE INFORMATION:

Materials – Textbooks, Readings, Supplementary Readings



Textbook(s) Required: Fundamentals of Managerial Accounting, by Kurt Heisinger and Joe Ben Hoyle

Other(s): Materials posted on your D2L

Course Description:

A study of accounting as related to making decisions. Readings, cases, and problems dealing with managerial accounting issues, accounting concepts, budgeting and cost control, using accounting information in planning and control. Prerequisite: Consent of the instructor.

Course Objectives:

- Explain the role of managerial accounting in organizational planning, control, and decision-making.
- Analyze cost behavior and cost-volume-profit relationships to support managerial decision-making.
- Apply budgeting and performance evaluation techniques to support organizational planning and control.
- Evaluate business alternatives using relevant costing and managerial accounting information.
- Interpret capital budgeting information to support long-term investment decisions.

Course Assessment Objectives:

- Explain the role of managerial accounting in organizational planning, control, and decision-making.
- Analyze cost behavior and cost-volume-profit relationships to support managerial decision-making.
- Apply budgeting and performance evaluation techniques to organizational planning and control.
- Evaluate business alternatives using relevant costing and managerial accounting information.
- Interpret capital budgeting information to support long-term investment decisions.

COB Student Learning Objectives:

1. Students will demonstrate proficiency in spoken communications by delivering clear and well-structured business presentations.
2. Students will demonstrate proficiency in written communications by creating clear and well-structured business documents.
3. Students will identify and evaluate ethical business issues.
4. Students will identify and evaluate global business challenges.
5. Students will be analytical problem solvers in business environments.

COB Student Learning Outcomes	Course Objectives	Measurement Methods
(SLOs)	After successfully completing this course, students will be able to:	(Outcome Assessments)
2, 3, & 5	• Explain the role of managerial accounting in organizational planning, control, and decision-making. • Analyze cost behavior and cost-volume-profit relationships to support managerial decision-making. • Apply budgeting and performance evaluation techniques to organizational planning and control. • Evaluate business alternatives using relevant costing and managerial accounting information. • Interpret capital budgeting information to support long-term investment decisions.	• Homework Assignments • Quizzes • Case Study • Examinations

Student Responsibilities:

- Read and understand the assigned material
- Work and complete the assignments
- Prepare for and take quizzes/exams.

Teaching Procedures:

This is a 100% asynchronous class. You will be reading the materials from the books. In addition, you are also responsible for reading any additional assigned readings. You will also be responsible for watching course-related (assigned) videos. All assignments including quizzes/exams will be available online.

Case Analysis: Case will be posted on your D2L site. I am not looking for just the final answer. I am looking for step-by-step solution. If only final answer of each part is provided without any supporting calculations (step-by-step process), 50 points will automatically be deducted from your obtained score in that assignment. Case Analysis, Template, and Submission Link will be available under Module 9. You must use the template to get full credit on correctly submitted assignment. The assignment must be typed. Handwritten submissions will be given 50 points penalty on the obtained score. More information about the Case Analysis will be provided as class progresses. No makeup will be given for missing the deadline. No Later submissions will be accepted.

Assignments: The assignments will be done as individual assignments. These assignments will be provided throughout the semester. The assignments will be available on your course D2L site (linked via Flatworldknowledge). No makeup assignments will be given, so make sure you don't miss any assignments.

Quizzes and Exams: Quizzes and Exams will be available online on your D2L site (linked via Flatworldknowledge). No makeup quizzes or exams will be given. It is your responsibility to take each assigned quiz and exam before the deadline.

GRADING:**Points Distribution:**

Component	Value
Assignments (8 @ 25pts. each)	200 Points
Quizzes (8 @ 25pts. each)	200 Points
Case Analysis (1 @ 100pts.)	100 Points
Exams (2 @ 100pts. Each)	200 Points
Course Total	700 Points

Grading Scale:

Total points corresponding to the final letter grades:

A = 630 - 700 Points

B = 560 - 629 Points

C = 490 - 559 Points

D = 420 - 489 Points

F = < 420 Points

DEADLINES:

These deadlines are extremely important and there is NO NEGOTIATION on these deadlines. Please make sure you mark your calendar and make your travel plans appropriately. No excuse will be accepted should you miss the deadline or schedule a trip that affects your ability to complete assignments or to take quizzes and exams.

Deadline	Homework	Quiz	Case	Exam	Location
08/30/26	HW 1	Quiz 1			Module 1

Deadline	Homework	Quiz	Case	Exam	Location
08/30/26	HW 2	Quiz 2			Module 2
09/06/26	HW 3	Quiz 3			Module 3
09/13/26	HW 4	Quiz 4		Exam 1	Module 4
09/20/26	HW 5	Quiz 5			Module 5
09/27/26	HW 6	Quiz 6			Module 6
10/04/26	HW 7	Quiz 7			Module 7
10/11/26	HW 8	Quiz 8			Module 8
10/16/26			Case 1	Exam 2	Module 9

SCHEDULE OF INSTRUCTIONAL ACTIVITIES:

Dates	Topic
8/20 – 8/30	Chapter 1: How Is Managerial Accounting Used to Help Organizations? Homework 1 Quiz 1 (Duration: 30 minutes; 8 MCQs and 2 Other Questions; One attempt)
8/20 – 8/30	Chapter 2: How Do Organizations Use Job Costing to Track Production Costs? Homework 2 Quiz 2 (Duration: 45 minutes; 12 MCQs; One attempt)
8/31 – 9/6	Chapter 5: How Are Cost Behavior Patterns Used to Predict Costs? Homework 3 Quiz 3 (Duration: 45 minutes; 16 MCQs; One attempt)
9/7 – 9/13	Chapter 6: How Is Cost-Volume-Profit Analysis Used to Make Decisions? Homework 4 Quiz 4 (Duration: 45 minutes; 15 MCQs; One attempt)
9/13	Exam 1 (Chapters 1, 2, 5, & 6; Duration: 120 minutes; 50 T/Fs and MCQs; One attempt)
9/14 – 9/20	Chapter 9 How Do Organizations Create and Analyze Operating Budgets Homework 5 Quiz 5 (Duration: 60 minutes; 18 MCQs; One attempt)
9/21 – 9/27	Chapter 10 How is Cost Variance Analysis Used to Evaluate Performance? Homework 6 Quiz 6 (Duration: 60 minutes; 20 MCQs; One attempt)
9/28 – 10/4	Chapter 7 How Are Relevant Revenues and Costs Used to Make Short-Term Decisions? Homework 7 Quiz 7 (Duration: 45 minutes; 14 MCQs; One attempt)
10/5 – 10/11	Chapter 8 How is Capital Budgeting Used to Make Long-Term Decisions? Homework 8 Quiz 8 (Duration: 60 minutes; 16 MCQs; One attempt)
10/12 – 10/16	Case 1 (Look at Module 9 for Case Information)
10/16	Exam 2 (Chapters 7, 8, 9 & 10; Duration: 120 minutes; 50 T/Fs and MCQs; One attempt)

Note: The deadlines for assignments/quizzes/case/exams are provided on page 3.

CPA EXAM CANDIDATES – STATE OF TEXAS:

Candidates who desire to sit for the CPA in Texas must meet the following educational criteria:

1) Have a bachelor's degree; 2) Completed 120 semester hours of courses; 3) Included in the 120 semester hours, no fewer than 24 semester hours of accounting, of which 21 must be upper-level accounting courses. Twenty-four hours of upper-level business courses; 3-semester credit hours of approved ethics (ACCT 430 or 530) (does not count towards upper-level accounting courses); 2-semester credit hours of approved communication and 2-semester credit hours of approved accounting research (ACCT 595).

For more information visit Exam/Qualification on the State Board's website: <http://www.tsbpa.state.tx.us/>

TECHNOLOGY REQUIREMENTS LMS:

All course sections offered by East Texas A&M University have a corresponding course shell in the myLeo Online Learning Management System (LMS). Below are technical requirements

LMS Requirements:

<https://community.brightspace.com/s/ar>cle/Brightspace-Planorm-Requirements>

LMS Browser Support:

https://documenta>on.brightspace.com/EN/brightspace/requirements/all/browser_support.htm

Zoom Video Conferencing Tool:

https://inside.tamuc.edu/campuslife/CampusServices/CITESupportCenter/Zoom_Account.aspx?source=universalmenu

ACCESS AND NAVIGATION:

You will need your campus-wide ID (CWID) and password to log into the course. If you do not know your CWID or have forgotten your password, contact the Center for IT Excellence (CITE) at 903.468.6000 or helpdesk@etamu.edu.

Note: Personal computer and internet connection problems do not excuse the requirement to complete all course work in a timely and satisfactory manner. Each student needs to have a backup method to deal with these inevitable problems. These methods might include the availability of a backup PC at home or work, the temporary use of a computer at a friend's home, the local library, office service companies, Starbucks, an ETAMUC campus open computer lab, etc.

COMMUNICATION AND SUPPORT:

If you have any questions or are having difficulties with the course material, please contact your instructor.

Technical Support:

If you are having technical difficulty with any part of Brightspace, please contact Brightspace Technical Support at 1-877-325-7778. Other support options can be found here:

<https://community.brightspace.com/support/s/contactsupport>

STUDENT RESPONSIBILITIES FOR THE COURSE:

CWID and Password:

You will need your campus-wide ID (CWID) and password to log into the course. If you do not know your CWID or have forgotten your password, contact the Center for IT Excellence (CITE) at 903.468.6000 or helpdesk@etamu.edu.

Technology-Related Issues:

Personal computer and internet connection problems do not excuse the requirement to complete all course work in a timely and satisfactory manner. Each student needs to have a backup method to deal with these inevitable

problems. These methods might include the availability of a backup PC at home or work, the temporary use of a computer at a friend's home, the local library, office service companies, Starbucks, an ETAMU campus open computer lab, etc.

TECHNOLOGY REQUIREMENTS AND SUPPORT:

Minimal Technical Skills Needed:

Students will need reliable computer and internet access for this course. Students must be able to effectively use myLeo email, myLeo Online D2L, and Microsoft Office.

Learning Management System (LMS) – D2L:

All course sections offered by East Texas A&M University have a corresponding course shell in the myLeo Online Learning Management System (LMS). Below are the technical requirements:

- View the [Learning Management System Requirements Webpage](#).
- Learn more on the [LMS Browser Support Webpage](#).

Technical Support:

If you are having technical difficulty with any part of Brightspace, please contact Brightspace Technical Support at 1-877-325-7778. Other support options can be found on the [Brightspace Support Webpage](#).

COMMUNICATION AND SUPPORT:

Interaction with Instructor Statement:

If you have any questions or are having difficulties with the course material, please contact your instructor. Correspondence will always be through university email (your “myLeo” mail) and announcements in myLeo online (D2L). You will not RECEIVE email through D2L, so be sure to check your ETAMU email for communication. Students are encouraged to check university email daily.

Include the Following in Emails with Instructor:

- Course name and subject in the subject line
- Salutation (Good afternoon, Dr. Jackson)
- Proper email etiquette (no “text” emails – use proper grammar and punctuation)
- Student name and CWID after the body of the email (possibly add to student signature on email)

COURSE AND UNIVERSITY PROCEDURES/POLICIES:

Syllabus Change Policy:

The syllabus is a guide. Circumstances and events, such as student progress, may make it necessary for the instructor to modify the syllabus during the semester. Any changes made to the syllabus will be announced in advance.

Student Conduct:

All students enrolled at the University shall follow the tenets of common decency and acceptable behavior conducive to a positive learning environment. The [Code of Student Conduct](#) is described in detail online in the [Student Guidebook](#).

Students should also consult the [Rules of Netiquette Webpage](#) for more information regarding how to interact with students in an online forum.

ETAMU Attendance:

For more information about the attendance policy, please view the [Attendance Webpage](#) and the [Class Attendance Policy](#)

Academic Integrity:

Students at East Texas A&M University are expected to maintain high standards of integrity and honesty in all their scholastic work. For more details and the definition of academic dishonesty, see the following procedures:

[Undergraduate Academic Dishonesty University Procedure 13.99.99.R0.03](#)

[Undergraduate Student Academic Dishonesty Form](#)

[Graduate Student Academic Dishonesty University Procedure 13.99.99.R0.10](#)

[Graduate Student Academic Dishonesty Form](#)

Use of Artificial Intelligence:

East Texas A&M University acknowledges that there are legitimate uses of Artificial Intelligence, ChatBots, or other software that has the capacity to generate text, or suggest replacements for text beyond individual words, as determined by the instructor of the course.

Any use of such software must be documented. Any undocumented use of such software constitutes an instance of academic dishonesty (plagiarism).

Individual instructors may disallow entirely the use of such software for individual assignments or for the entire course. Students should be aware of such requirements and follow their instructors' guidelines. If no instructions are provided the student should assume that the use of such software is disallowed.

In any case, students are fully responsible for the content of any assignment they submit, regardless of whether they used an AI, in any way. This specifically includes cases in which the AI plagiarized another text or misrepresented sources

Students with Disabilities - ADA Statement:

The Americans with Disabilities Act (ADA) is a federal anti-discrimination statute that provides comprehensive civil rights protection for persons with disabilities. Among other things, this legislation requires that all students with disabilities be guaranteed a learning environment that provides reasonable accommodation of their disabilities. If you have a disability requiring accommodation, please contact:

Office of Student Disability Resources and Services:

East Texas A&M University
Velma K. Waters Library Rm 162
Phone (903) 886-5150 or (903) 886-5835
Fax (903) 468-8148

Email: studentdisabilityservices@etamu.edu
Website: [Office of Student Disability Services](#)

Nondiscrimination Notice:

East Texas A&M University will comply in the classroom, and in online courses, with all federal and state laws prohibiting discrimination and related retaliation based on race, color, religion, sex, national origin, disability, age, genetic information, or veteran status. Further, an environment free from discrimination based on sexual orientation, gender identity, or gender expression will be maintained.

Campus Concealed Carry Statement:

Texas Senate Bill - 11 (Government Code 411.2031, et al.) authorizes the carrying of a concealed handgun in East Texas A&M University buildings only by persons who have been issued and are in possession of a Texas License to Carry a Handgun. Qualified law enforcement officers or those who are otherwise authorized to carry a concealed handgun in the State of Texas are also permitted to do so. Pursuant to Penal Code (PC) 46.035 and ETAMU Rule 34.06.02.R1, license holders may not carry a concealed handgun in restricted locations.

For a list of locations, please refer to the [Carrying Concealed Handguns On Campus](#) document and/or consult your event organizer.

Pursuant to PC 46.035, the open carrying of handguns is prohibited on all East Texas A&M University campuses. Report violations to the University Police Department at 903-886-5868 or 9-1-1.

East Texas A&M Supports Students' Mental Health – Counseling Services:

The Counseling Center at East Texas A&M University, located in the Halladay Building, Room 203, offers counseling services, educational programming, and connection to community resources for students. Students have 24/7 access to the Counseling Center's crisis assessment services by calling 903-886-5145. For more information regarding Counseling Center events and confidential services, please visit www.tamuc.edu/counsel

Mental Health and Well-Being:

The university aims to provide students with essential knowledge and tools to understand and support mental health. As part of our commitment to your well-being, we offer access to TELUS Health, a service available 24/7/365 via chat, phone, or webinar. Scan the QR code to download the app and explore the resources available to you for guidance and support whenever you need it.

QR Code:

