



EAST TEXAS A&M

— UNIVERSITY —

COURSE SYLLABUS: Spring 2025

EDAD 601.01W

INSTRUCTOR INFORMATION

Instructor: Danna M. Beaty, Ed.D., Associate Professor

Office Location: EDN 114

Office Hours: Virtual (Online); Campus (Tuesdays)

Office Phone: 903-886-5520

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University Email Address: danna.beaty@tamuc.edu

Preferred Form of Communication: text/email

Communication Response Time: *Within 6 hours via text/24 hours for emails received
Mon 8am-Thursday 4pm (emails received Fri-Sun
will be returned the following business day)*

COURSE INFORMATION

Textbooks Required:

American Psychological Association. (2019). *Publishing manual of the American Psychological Association* (7th ed.). Washington, DC.

Hinnant-Crawford, B.N. (2020). *Improvement science in education: A primer*. Gorham, ME: Myers Education Press, LLC **ISBN-13:** 978-1975503550

Kotter, J. (2017). *Our Iceberg Is Melting: Changing and Succeeding Under Any Conditions*, 2nd edition. New York: Penguin Random House. **ISBN-13:** 978-0399563911

Perry, J.A., Zambo, D. & Crow, R. (2020). *The improvement science dissertation in practice: A guide for faculty, committee members, and their students*. Gorham, ME: Myers Education Press, LLC **ISBN-13:** 978-1975503208

The syllabus/schedule are subject to change.

Course Description

This course will introduce students to the CPED Framework by exploring Problems of Practice focused on equity, ethics and the creation of socially just educational environments. Additionally students will work to develop characteristics of scholarly practitioner through the blend practical research and applied theory as tools for change.

Course Objectives

The purpose of the doctoral program is to produce a graduate who has developed breadth of vision, a capacity for interpretation, and the ability to carry out critical investigations. The doctoral student is expected to gain many new concepts, zeal for adding to the sum of human knowledge, and developing the ability to conduct original research and to think clearly and independently. The student must also develop the professional competencies necessary for giving application of knowledge in the essential areas of human and public interest. Guidance toward extended reading and research is an integral part of graduate study. To assist students in achieving the state purposes of the doctoral program, the following goals/objectives have been developed for this course. Upon successful completion of this course, students will:

1. Develop student leadership potential.
2. Facilitate a comprehensive understanding of the social and cultural underpinnings of educational administration;
3. Promote competence with methods of social analysis as applied to educational administration; and
4. Master interpretive and analytic skills in order to critique educational theory and practice.

Several assessment strategies will be utilized to evaluate the doctoral students' comprehensive of mastery of these objectives.

Student Learning Outcomes

More specifically, each student will demonstrate exemplary and thought-provoking understanding in the following ways:

1. The student will develop an understanding of the social foundations of education, relevant to public leadership.
2. The student will develop an understanding of the philosophical, psychological and sociological dimensions of educational administration in a historical, as well as, contemporary context.
3. The student will compare and contrast major philosophical thinking, represented in classical and contemporary works and writings, related to the social foundation of education.

COURSE REQUIREMENTS

Students will be engaging in varying amounts of the following activities at different points

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throughout the course. Evaluation will be based on successful demonstration of:

1. **Attendance and Active Participation.** Students are expected to “attend class” online by engaging in a variety of activities, including online discussion and assignment submission. Students should be active participants; they are to be prepared, forthcoming in sharing of their own ideas and thoughts, and inviting and considerate of the thoughts and ideas shared by others. Students will both post and respond to discussion forum items and to posting of classmates.
2. **Readings & Discussions:** Students will be responsible for reading assigned materials, both of the course texts and other readings as assigned, prior to participating in the discussions and/or developing written assignments. Students may be asked to work in groups to process the information gleaned from the readings; this may occur through a variety of technologies.

Reflective Discussion Posts. Students will respond to postings via the online discussion board. In addition to the original posting, students will respond to the observations/reflections of *at least two* other students, thus creating a virtual conversation about the topic. Students are expected to provide honest, thoughtful responses that are reflective of prior readings and experiences. **Consideration** of ideas differing from one’s own perspective is required. If you are disputing an argument, you must offer evidence to support your position—other than your own expertise and/or opinion.

Problem of Practice/Weekly Assignments. Each student will engage in and submit multiple assignments throughout the semester designed to assist in identifying a Problem of Practice that needs to be addressed in his/her educational organization. Students are responsible for utilizing APA format, 7th edition. The assignments should adhere to specified standards, including the following: one-inch margins, 12-point type, and Times New Roman font.

PDSA/Improvement Model. Using the application of the PDSA cycle, the student is to envision a situation (real or hypothetical) in which a major change had to be made, or will need to be made, in an institution of education and provide a narrative of the Improvement Model. The end product will incorporate the following aspects:

- *Describe a change situation that you will have to face as a public-school administrator.*
- *Detail the theoretical underpinning you will use to guide the process of changing a complex institution like a public-school system.*
- *What data will you use to recognize that there is a need for change?*
- *What steps would you take, at what levels, to initiate the process?*
- *How will you monitor the change?*
- *What measures will you use to determine the success of the change initiative?*

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GRADING

Final grades in this course will be based on the following scale:

A = 90%-100%

B = 80%-89%

C = 70%-79%

D = 60%-69%

F = 59% or Below

Performance Expectations

This is a doctoral standing only course. Therefore, performance evaluations need to fit with the purpose of the doctoral program and the expectations for the doctoral student stated earlier. To that end, the following student expectations for this course have been generated.

While the final course grade is the **sole judgment of the professor**, the following scale will be used as a guide. All assignments must be completed to pass this course.

35%	Discussions
30%	Major Deliverables
35%	Weekly Assignments/Quizzes

There are no provisions for late work in this class.

Any academic dishonesty and/or plagiarism will result in an “F” in the course. If, you are unsure about academic dishonesty and/or plagiarism, consult the professor immediately.

TECHNOLOGY REQUIREMENTS

Browser support

D2L is committed to performing key application testing when new browser versions are released. New and updated functionality is also tested against the latest version of supported browsers. However, due to the frequency of some browser releases, D2L cannot guarantee that each browser version will perform as expected. If you encounter any issues with any of the browser versions listed in the tables below, contact D2L Support, who will determine the best course of action for resolution. Reported issues are prioritized by supported browsers and then maintenance browsers.

Supported browsers are the latest or most recent browser versions that are tested against new versions of D2L products. Customers can report problems and receive support for issues. For an optimal experience, D2L recommends using supported browsers with D2L products.

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Maintenance browsers are older browser versions that are not tested extensively against new versions of D2L products. Customers can still report problems and receive support for critical issues; however, D2L does not guarantee all issues will be addressed. A maintenance browser becomes officially unsupported after one year.

Note the following:

- Ensure that your browser has JavaScript and Cookies enabled.
- The Brightspace Support features are now optimized for production environments when using the Google Chrome browser, Apple Safari browser, Microsoft Edge browser, Microsoft Internet Explorer browser, and Mozilla Firefox browsers.

ACCESS AND NAVIGATION

You will need your campus-wide ID (CWID) and password to log into the course. If you do not know your CWID or have forgotten your password, contact the Center for IT Excellence (CITE) at 903.468.6000 or helpdesk@tamuc.edu.

Note: Personal computer and internet connection problems do not excuse the requirement to complete all course work in a timely and satisfactory manner. Each student needs to have a backup method to deal with these inevitable problems. These methods might include the availability of a backup PC at home or work, the temporary use of a computer at a friend's home, the local library, office service companies, Starbucks, a ETAMU campus open computer lab, etc.

COMMUNICATION AND SUPPORT

Brightspace Support

Need Help?

Student Support

If you have any questions or are having difficulties with the course material, please contact your Instructor.

Technical Support

If you are having technical difficulty with any part of Brightspace, please contact Brightspace Technical Support at 1-877-325-7778 or click on the **Live Chat** or click on the words “[click here](#)” to submit an issue via email.



System Maintenance

D2L runs monthly updates during the last week of the month, usually on Wednesday. The system should remain up during this time unless otherwise specified in an announcement. You may experience minimal impacts to performance and/or look and feel of the environment.

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COURSE AND UNIVERSITY PROCEDURES/POLICIES

Course Specific Procedures/Policies

Late Work.

Late work is NOT accepted. You will have plenty of notification and time to complete course assignments. If you know you are going to be out of town and unable to access a computer, plan ahead. See course semester outline at the bottom of this syllabus.

Syllabus Change Policy

The syllabus is a guide. Circumstances and events, such as student progress, may make it necessary for the instructor to modify the syllabus during the semester. Any changes made to the syllabus will be announced in advance.

University Specific Procedures

Student Conduct

All students enrolled at the University shall follow the tenets of common decency and acceptable behavior conducive to a positive learning environment. The Code of Student Conduct is described in detail in the [Student Guidebook](#).

<http://www.tamuc.edu/Admissions/oneStopShop/undergraduateAdmissions/studentGuidebook.aspx>

Students should also consult the Rules of Netiquette for more information regarding how to interact with students in an online forum: [Netiquette](#)

<http://www.albion.com/netiquette/corerules.html>

ETAMU Attendance

For more information about the attendance policy please visit the [Attendance](#) webpage and [Procedure 13.99.99.R0.01](#).

<http://www.tamuc.edu/admissions/registrar/generalInformation/attendance.aspx>

<http://www.tamuc.edu/aboutUs/policiesProceduresStandardsStatements/rulesProcedures/13students/academic/13.99.99.R0.01.pdf>

Academic Integrity

Students at East Texas A&M University are expected to maintain high standards of integrity and honesty in all of their scholastic work. For more details and the definition of academic dishonesty see the following procedures:

[Undergraduate Academic Dishonesty 13.99.99.R0.03](#)

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<http://www.tamuc.edu/aboutUs/policiesProceduresStandardsStatements/rulesProcedures/13students/undergraduates/13.99.99.R0.03UndergraduateAcademicDishonesty.pdf>

[Graduate Student Academic Dishonesty 13.99.99.R0.10](#)

<http://www.tamuc.edu/aboutUs/policiesProceduresStandardsStatements/rulesProcedures/13students/graduate/13.99.99.R0.10GraduateStudentAcademicDishonesty.pdf>

AI Use Policy

East Texas A&M University acknowledges that there are legitimate uses of Artificial Intelligence, ChatBots, or other software that has the capacity to generate text, or suggest replacements for text beyond individual words, as determined by the instructor of the course.

Any use of such software must be documented. Any undocumented use of such software constitutes an instance of academic dishonesty (plagiarism).

Individual instructors may disallow entirely the use of such software for individual assignments or for the entire course. Students should be aware of such requirements and follow their instructors' guidelines. If no instructions are provided the student should assume that the use of such software is disallowed.

In any case, students are fully responsible for the content of any assignment they submit, regardless of whether they used an AI, in any way. This specifically includes cases in which the AI plagiarized another text or misrepresented sources.

13.99.99.R0.03 Undergraduate Academic Dishonesty
13.99.99.R0.10 Graduate Student Academic Dishonesty

ADA Statement

Students with Disabilities

The Americans with Disabilities Act (ADA) is a federal anti-discrimination statute that provides comprehensive civil rights protection for persons with disabilities. Among other things, this legislation requires that all students with disabilities be guaranteed a learning environment that provides for reasonable accommodation of their disabilities. If you have a disability requiring an accommodation, please contact:

Office of Student Disability Resources and Services

East Texas A&M University
Velma K. Waters Library- Room 162
Phone (903) 886-5150 or (903) 886-5835
Fax (903) 468-8148
Email: StudentDisabilityServices@tamuc.edu
Website: <https://www.tamuc.edu/student-disability-services/>

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Nondiscrimination Notice

East Texas A&M University will comply in the classroom, and in online courses, with all federal and state laws prohibiting discrimination and related retaliation on the basis of race, color, religion, sex, national origin, disability, age, genetic information or veteran status. Further, an environment free from discrimination on the basis of sexual orientation, gender identity, or gender expression will be maintained.

Campus Concealed Carry Statement

Texas Senate Bill - 11 (Government Code 411.2031, et al.) authorizes the carrying of a concealed handgun in East Texas A&M University buildings only by persons who have been issued and are in possession of a Texas License to Carry a Handgun. Qualified law enforcement officers or those who are otherwise authorized to carry a concealed handgun in the State of Texas are also permitted to do so. Pursuant to Penal Code (PC) 46.035 and A&M-Commerce Rule 34.06.02.R1, license holders may not carry a concealed handgun in restricted locations.

For a list of locations, please refer to the [Carrying Concealed Handguns On Campus](#) document and/or consult your event organizer.

Web url:

<http://www.tamuc.edu/aboutUs/policiesProceduresStandardsStatements/rulesProcedures/34SafetyOfEmployeesAndStudents/34.06.02.R1.pdf>

Pursuant to PC 46.035, the open carrying of handguns is prohibited on all A&M-Commerce campuses. Report violations to the University Police Department at 903-886-5868 or 9-1-1.

Counseling Center

The Counseling Center at A&M-Commerce, located in the Halladay Building, Room 203, offers counseling services, educational programming, and connection to community resources for students. Students have 24/7 access to the Counseling Center's crisis assessment services by calling [903-886-5145](tel:903-886-5145). For more information regarding Counseling Center events and confidential services, please visit www.tamuc.edu/counsel

Mental Health and Well-Being

The university aims to give students essential knowledge and tools to understand and support mental health. As part of our commitment to your well-being, we offer access to TELUS Health, a service available 24/7/365 via chat, phone, or webinar. Scan the QR code to download the app and explore the resources available for guidance and support whenever needed.

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**Tentative Calendar
EDAD 601: Fall 2022
(August 28–December 15)**

Modules	Assignments	Due Dates
Module 1 August 28 – September 10	Meet Your Classmates – Student Lounge	Sunday, September 11 @ 11:59 p.m.
	Assigned Readings: 1. Ornstein, Levine, Gutek & Vocke: <i>Chapters 3 and 4</i> 2. Muhammad, Delpit & Milner: <i>Introduction</i>	Sunday, September 10 @ 11:59 p.m.
	Two Discussion Threads	Wednesday, 9-6-2023 (initial response) and responses to others by Friday, 9-8-2023 @ 11:59 p.m.
	Select Theorist	Tuesday, September 5 @ 11:59 p.m.

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Module 2 September 11–24	Assigned Readings: <ol style="list-style-type: none"> 1. Ornstein, Levine, Gutek & Vocke: Chapters 5 and 6 2. Muhammad, Delpit & Milner: <i>Chapter 1</i> 	Sunday, September 24 @ 11:59 p.m.
	Two Discussion Threads	Wednesday, 9-20-2023 (initial response) and responses to others by Friday, 9-22-2023 @ 11:59 p.m.
Module 3 September 25 – October 8	Assigned Readings: <ol style="list-style-type: none"> 1. Ornstein, Levine, Gutek & Vocke: Chapters 7, 8, and 9 2. Muhammad, Delpit & Milner: <i>Chapter 2</i> 	Sunday, October 8 @ 11:59 p.m.
	Two Discussion Threads	Wednesday, 10-4-2023 (initial response) and responses to others by Friday, 10-6-2023 @ 11:59 p.m.
Module 4 October 11–22	Assigned Readings: <ol style="list-style-type: none"> 1. Ornstein, Levine, Gutek & Vocke: Chapters 10, 11, and 12 2. Muhammad, Delpit & Milner: <i>Chapter 3</i> 	Sunday, October 22 @ 11:59 p.m.
	Two Discussion Threads	Wednesday, 10-18-2023 (initial response) and responses to others by Friday, 10-20-2023 @ 11:59 p.m.
	Case Study Project	Sunday, October 22 @ 11:59pm
Module 5 October 23 – November 5	Assigned Readings: <ol style="list-style-type: none"> 1. Ornstein, Levine, Gutek & Vocke: Chapters 13 and 14 2. Muhammad, Delpit & Milner: <i>Chapter 4</i> 	Sunday, November 5 @ 11:59 p.m.

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	Two Discussion Threads	Wednesday, 11-1-2023 (initial response) and responses to others by Friday, 11-3-2023 @ 11:59 p.m.
Module 6 November 6-19	Assigned Readings: 1. Muhammad, Delpit & Milner: <i>Chapter 5</i>	Sunday, November 19 @ 11:59 p.m.
	Two Discussion Threads	Wednesday, 11-15-2023 (initial response) and responses to others by Friday, 11-17-2023 @ 11:59 p.m.
	School Reform Report due	Sunday, November 19 @ 11:59 p.m.
Module 7 November 20-December 3	Assigned Readings: 1. Ornstein, Levine, Gutek & Vocke: Chapters 15 and 16; 2. Muhammad, Delpit & Milner: <i>Chapter 6</i>	Sunday, December 3 @ 11:59 p.m.
	Two Discussion Threads	Wednesday, 11-29-2023 (initial response) and responses to others by Friday, 12-1-2023 @ 11:59 p.m.
Module 8 December 4-14 **Short Module**	Assigned Readings: None.	
	One Discussion Thread	Wednesday, 12-6-2023 (initial response) and responses to others by Friday, 12-8-2023 @ 11:59 p.m.
	Scholarly Paper Due	Wednesday, Dec 13 @ 11:59 pm

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