

Please click on the following link to access A&M-Commerce Covid 19 Information,  
<https://new.tamuc.edu/coronavirus/>

## **EDAD 628 (Fall 2024 - B91) School District CEO Leadership: The Superintendent (Region 10 Superintendent Cohort)**

**COURSE SYLLABUS: Fall 2024**

### **Instructor Information**

**Instructor:** Teresa Farler, Ed.D.

**Office Location:** Frank Young Education North, Room 112

**Office Hours:** Virtual upon request

**Cell Phone:** (214) 405-1592

**Office Phone:** (903) 886-5520 (EDAD Main Office at TAMUC)

**University Email Address:** [Teresa.Farler@tamuc.edu](mailto:Teresa.Farler@tamuc.edu)

**Preferred Form of Communication:** Please use the University email address for all communication – [Teresa.Farler@tamuc.edu](mailto:Teresa.Farler@tamuc.edu)

**Communication Response Time:** Email will be answered within 24 hours

**Additional Assistance:** Instructor is also available prior to the weekly class and after the weekly class.

### **COURSE INFORMATION**

#### **Materials – Textbooks, Readings, Supplementary Readings:**

Harris, Sandra, Ballenger, Julia, & Mixon, Jason. (2016). *Standards-based leadership: A case study book for the superintendency* (2<sup>nd</sup> Edition). Rowman & Littlefield Publishers: Maryland. ISBN 978-1-4758-2078-2 **(Required)**

Mometrix Test Preparation – TExES Superintendent (195) Secrets Study Guide. (2022). ISBN 978-1-62733-178-4 **(Required)**

American Psychological Association. (2020). Publishing manual of the American Psychological Association (7th ed.). Washington, DC: Author. **(Required)**

Suggested Books:

Web Sites:

American Association of School Administrators at [www.aasa.org](http://www.aasa.org).

Texas Association of School Administrators at [www.tasanet.org](http://www.tasanet.org).

Texas Education Agency at [www.tea.state.tx.us](http://www.tea.state.tx.us)

TExES Preparation Materials, Registration and Test Dates at <http://www.texas.nesinc.com/>

## **Description**

The purpose of this EDAD 628 hybrid course is to study the basic functions, duties responsibilities and current problems confronting practicing school superintendents. Consideration is also given to administrative theories, organizational behavior, community relations, and relations with the school board. This course mirrors EDAD 611 and are taught concurrently.

Prerequisite: Principal certification and admission into the superintendent certification or doctoral program. Prerequisite courses are EDAD 620, EDA 627, and EDAD 651.

Co-requisite: Enrollment in EDAD 611

The course will be designed to meet the TExES Competencies for the Superintendent Certificate in three domains:

- Leadership of the Education Community
- Instructional Leadership
- Administrative Leadership

## **Student Learning Outcomes**

This course will afford the student the opportunity to enhance her/his knowledge and experiences, the opportunity to strengthen his or her qualifications, and the opportunity to prepare for the superintendent certification test. The student should be able to:

1. Demonstrate administrative skills, techniques, and theory by examining and evaluating case studies.
2. Identify leadership styles that will affect administration of a school district.
3. Identify the components of vision statement and the methods of vision casting.
4. Reveal their organization understanding and develop a professional action plan.
5. Identify the components of a district improvement plan and illustrate the plans development and implementation.
6. Identify the elements of TAPR and other TEA Reports and demonstrate usage of this information.
7. Explain the elements of communication and collaboration and state how these are integrally important to the administration of a school district.
8. Demonstrate the ability to conduct a self-assessment and identify one's strengths and weaknesses.
9. Understand the governance model of working with school board Members and the communication, collaboration, and strategic conversations necessary for strong Superintendent/Board relations

The content of the course will be organized to develop The Superintendent as CEO of a Learning Organization.

### **Mental Health and Well-Being**

The university aims to provide students with essential knowledge and tools to understand and support mental health. As part of our commitment to your well-being, we offer access to Telus Health, a service available 24/7/365 via chat, phone, or webinar. Scan the QR code to download the app and explore the resources available to you for guidance and support whenever you need it.



## **COURSE REQUIREMENTS**

### **Instructional / Methods / Activities Assessments**

This is a hybrid course which meets face to face each week and uses a web-based learning management system. The course relies heavily on written responses, class participation and interaction, and discussion. It is problem-based and inquiry-oriented course. Learning in this course will take place as a result of in class discussions and presentations, online discussion boards, lectures/power-point presentations, readings and concentrated study, and participation in intensive group learning exercises via face to face and online venues.

Assignments include a series of written responses to readings and online discussions. The readings cannot be neglected. It is important that you set aside time to read and digest the readings before you write or participate in discussion boards.

A wide variety of instructional methods will be used to provide students with meaningful learning experiences. Some of these will include focused discussions, written reflections, problem-solving activities, case studies, independent research, and the direct teaching model. Evaluation will be based upon successful completion of each of the performance expectations.

### **Course Topics**

As an overview, the course will cover these topics.

#### **Domain I — Leadership of the Educational Community**

**Competency 001:** The superintendent knows how to act with integrity, fairness and in an ethical manner in order to promote the success of all students.

**Competency 002:** The superintendent knows how to shape district culture by facilitating the development, articulation, implementation and stewardship of a vision of learning that is shared and supported by the educational community.

**Competency 003:** The superintendent knows how to communicate and collaborate with families and community members, respond to diverse community interests and needs and mobilize community resources to ensure educational success for all students.

**Competency 004:** The superintendent knows how to respond to and influence the larger political, social, economic, legal and cultural context, including working with the board of trustees, to achieve the district's educational vision.

### **Domain II – Instructional Leadership**

**Competency 005:** The superintendent knows how to facilitate the planning and implementation of strategic plans that enhance teaching and learning; ensure alignment among curriculum, curriculum resources and assessment; use the current accountability system; and promote the use of varied assessments to measure student performance.

**Competency 006:** The superintendent knows how to advocate, promote and sustain an instructional program and a district culture that are conducive to student learning and staff professional growth.

**Competency 007:** The superintendent knows how to implement a staff evaluation and development system and select appropriate models for supervision and staff development to improve the performance of all staff members.

### **Domain III — Administrative Leadership**

**Competency 008:** The superintendent knows how to apply principles of effective leadership and management in relation to district budgeting, personnel, resource utilization, financial management and technology applications.

**Competency 009:** The superintendent knows how to apply principles of leadership and management to the district's physical plant and support systems to ensure a safe and effective learning environment.

**Competency 010:** The superintendent knows how to apply organizational, decision-making and problem-solving skills to comply with federal and state requirements and facilitate positive change in varied contexts.

## **Superintendent Standards**

### **Superintendent Standard I**

Learner-entered Values and Ethics of Leadership: A superintendent is an educational leader who promotes the success of all students by acting with integrity, fairness and in an ethical manner.

### **Superintendent Standard II**

Learner-Centered Leadership and School District Culture: A superintendent is an educational leader who promotes the success of all students and shapes school district culture by facilitating

the development, articulation, implementation and stewardship of a vision of learning that is shared and supported by the school community.

### **Superintendent Standard III**

**Learner-Centered Human Resources Leadership and Management:** A superintendent is an educational leader who promotes the success of all students by implementing a staff evaluation and development system to improve the performance of all staff members, selects and implements appropriate models for supervision and staff development and applies the legal requirements for personnel management.

### **Superintendent Standard IV**

**Learner-Centered Policy and Governance:** A superintendent is an educational leader who promotes the success of all students by understanding, responding to and influencing the larger political, social, economic, legal and cultural context and by working with the board of trustees to define mutual expectations, policies and standards.

### **Superintendent Standard V**

**Learner-Centered Communications and Community Relations:** A superintendent is an educational leader who promotes the success of all students by collaborating with families and community members, responding to diverse community interests and needs and mobilizing community resources.

### **Superintendent Standard VI**

**Learner-Centered Organizational Leadership and Management:** A superintendent is an educational leader who promotes the success of all students by leadership and management of the organization, operations and resources for a safe, efficient and effective learning environment.

### **Superintendent Standard VII**

**Learner-Centered Curriculum Planning and Development:** A superintendent is an educational leader who promotes the success of all students by facilitating the design and implementation of curricula and strategic plans that enhance teaching and learning; alignment of curriculum, curriculum resources and assessment; and the use of various forms of assessment to measure student performance.

### **Superintendent Standard VIII**

**Learner-Centered Instructional Leadership and Management:**  
A superintendent is an educational leader who promotes the success of all students by advocating, nurturing and sustaining a school district culture and instructional program conducive to student learning and staff professional growth.

### **Artificial Intelligence**

Texas A&M University-Commerce acknowledges that there are legitimate uses of Artificial Intelligence, ChatBots, or other software that has the capacity to generate text, or suggest replacements for text beyond individual words, as determined by the instructor of the course.

Any use of such software must be documented. Any undocumented use of such software constitutes an instance of academic dishonesty (plagiarism).

Individual instructors may disallow entirely the use of such software for individual assignments or for the entire course. Students should be aware of such requirements and follow their instructors' guidelines. If no instructions are provided the student should assume that the use of such software is disallowed.

In any case, students are fully responsible for the content of any assignment they submit, regardless of whether they used an AI, in any way. This specifically includes cases in which the AI plagiarized another text or misrepresented sources.

13.99.99.R0.03 Undergraduate Academic Dishonesty  
13.99.99.R0.10 Graduate Student Academic Dishonesty

### **Assignments/projects:**

During the course of study, students will submit assignments/projects as follows:

**Case Studies:** These assignments will use five case studies selected from the Standards-Based leadership book. Students will write a reflective analysis of each case study within the framework of the major competencies and Texas Leadership Standards for the superintendent certification. Guiding questions for discussion posts will allow the student to demonstrate leadership level thinking, processing, and profound knowledge. The reflective analyses assignments will be uploaded as directed in the course module.

Learning Outcomes- 1, 5, 7, and 9  
Various assignments will be used for evaluation

**Texas Education Agency Data:** Student will utilize TEA data for the following data tools:

School Report Card,  
School district accountability data  
School district funding reports  
Tax Rate data  
TEA sources and data will be used to complete assignments. Students will demonstrate skills of data collection, synthesis, and presentation.

Learning Outcomes- 2, 6, 7, and 9  
Various assignments will be used for evaluation

**Leadership Activities:** Using the Baldrige Organizational Profile for Self-Assessment and Action Planning, the District Improvement (Strategic) Plan, the Texas Academic Performance Reports (TAPR); prepare a vision statement and an action plan you would follow as the superintendent. In addition, five leadership development activities have been developed to deepen skills and provide real world application.

Learning Outcomes- 2, 3, 4, 6, 7, and 8  
Assessment for Assignment  
District Governance  
School and Community Communication  
Leadership Development  
Texas University Interscholastic League policies and constitution/rule book which found on the UIL website <https://www.uiltexas.org/>

The instructor will utilize the Leadership Action Plan Rubric for the assessment. In addition, students will create a 90 Day Entry Plan for a vacant superintendent position using the knowledge and skills from the course.

Various assignments including discussions topics, journal, and in-depth written assignments are designed to synthesize the information from the Baldrige Leadership website, Superintendent vacancy websites, the TEA website and TEA documents.

### **Required Trainings**

Students are required to complete TEA approved training in Dyslexia, Digital Literacy, and Mental Health (Supporting Mental Health in Schools). Each student is required to successfully complete each training and print a certificate showing successful completion of the training. This training is required as part of the successful completion of both EDAD 611 and EDAD 628. If students need any or all of these courses, contact the course instructor.

### **Discussion Board/Reflection:**

Module lesson includes learning activities that may include small and large group discussion, reflection activities, and individual learning activities, and written papers. In order for this course to be beneficial, each student is expected to participate in online discussion, to ask relevant questions, and to share the results of their study and reflection. Consequently, each student is to be conscious of the class schedule and prepare to share with classmates in conversation and activities.

Learning Outcomes – 1 - 9

Assessment for Discussion Board Assignment – the depth and complexity of the initial post and the responses will be evaluated for the discussion topics. The synthesis of information and application of course knowledge and skills will be expected in the initial posts and responses.

### **Exams/Quizzes:** Learning Outcomes – 1 through 9

1. Students will complete two quizzes (midterm quiz and final quiz).

Assessment for Assignment: Mid-term quiz and final quiz: 40 points each

2. Departmental Exam - Students will take a 195-practice exam (Departmental Exam) early in the course. The practice exam will be used to determine the students' strengths and areas that need improvement in terms of the certification exam for superintendency (TExES 195 exam).

Assessment for the departmental practice test: One quiz at 80 points

3. Competency Exam - Superintendent Certification Program Students are required to take a Superintendent Certification Competency Exam upon the completion of the superintendent certification program courses. The purpose of this competency exam is to assess the knowledge and

leadership skills required for the superintendency. Students must pass the Superintendent Competency Exam with an 80% or higher score.

Assessment for the Competency Exam – 100 pts

**Other Assignments:** Due to the nature of the course, other assignments may be assigned for student learning and assessment.

**Grading:**

Grades will be determined on a total point basis as follows. NOTE - This list may be adjusted during the course. This list may be adjusted during the course.

Assignments	20 - 40 points depending on the assignment 14 total assignments	400
Discussion Topics	10 points each	60
Exams/Quizzes	Departmental Exam – 80 pts Mid Term Quiz- 40 points Final Quiz – 40 points	160
Competency Exam	100 Points (1)	100
Total		720

Final Grade will be calculated as follows:

90-100	648 - 720	A	Excellent
80-89	576 - 647	B	Good
70-79	504 - 575	C	Poor
60 - 69	432 - 503	D	Unacceptable
Below 60	431 and below	F	Unacceptable

**NOTES -**

1. All three certification trainings (Digital Literacy, Dyslexia, and Mental Health in Schools) must be successfully completed to pass and receive credit for EDAD 628.
2. A competency exam is required for this course. Students will take this 4-hour exam, consisting of 50 random questions from a test bank. Credit will be awarded with a passage score of 80% or higher. Any score less than 80% will require the student to meet with the course instructor to complete a remediation plan.
3. If a student fails to demonstrate mastery of the Superintendent Certification program knowledge and skills via the competency exam, he/she will be denied credit for the EDAD 628 course regardless of the grades accrued during the course. Know that permission to take that state certification exam is scheduled for completers of the Superintendent Certification Program which includes EDAD 628.



# TECHNOLOGY REQUIREMENTS

## LMS

All course sections offered by Texas A&M University-Commerce have a corresponding course shell in the myLeo Online Learning Management System (LMS). Below are technical requirements.

LMS Requirements:

<https://community.brightspace.com/s/article/Brightspace-Platform-Requirements>

LMS Browser Support:

[https://documentation.brightspace.com/EN/brightspace/requirements/all/browser\\_support.htm](https://documentation.brightspace.com/EN/brightspace/requirements/all/browser_support.htm)

YouSeeU Virtual Classroom Requirements:

<https://support.youseeu.com/hc/en-us/articles/115007031107-Basic-System-Requirements>

## Access and Navigation

You will need your campus-wide ID (CWID) and password to log into the course. If you do not know your CWID or have forgotten your password, contact the Center for IT Excellence (CITE) at 903.468.6000 or [helpdesk@tamuc.edu](mailto:helpdesk@tamuc.edu).

**Note:** Personal computer and internet connection problems do not excuse the requirement to complete all course work in a timely and satisfactory manner. Each student needs to have a backup method to deal with these inevitable problems. These methods might include the availability of a backup PC at home or work, the temporary use of a computer at a friend's home, the local library, office service companies, Starbucks, a TAMUC campus open computer lab, etc.

## Communication and Support

If you have any questions or are having difficulties with the course material, please contact your Instructor.

## Technical Support

If you are having technical difficulty with any part of Brightspace, please contact Brightspace Technical Support at 1-877-325-7778. Other support options can be found here:

<https://community.brightspace.com/support/s/contactsupport>

# COURSE AND UNIVERSITY PROCEDURES/POLICIES

## Course Specific Procedures/Policies

Submitted assignments should not have been submitted for any previous courses.

Students are expected to submit all assignments no later than their due dates/times. Any assignment submitted past the due date/time (i.e., by the end of the day, TAMU-C time, of the respective due date) will receive a zero without exception unless an extension is approved

by the instructor *in advance of the due date/time* (note: a request for an extension in advance of the due date/time does not mean an extension is approved; *explicit approval before the due date/time is required to avoid a zero*). Exigencies will be handled on a case-by-case basis.

## **Syllabus Change Policy**

The syllabus is a guide. Circumstances and events, such as student progress, may make it necessary for the instructor to modify the syllabus during the semester. Any changes made to the syllabus will be announced in advance.

## **University Specific Procedures**

### **Student Conduct**

All students enrolled at the University shall follow the tenets of common decency and acceptable behavior conducive to a positive learning environment. The Code of Student Conduct is described in detail in the [Student Guidebook](#).

<http://www.tamuc.edu/Admissions/oneStopShop/undergraduateAdmissions/studentGuidebook.aspx>

Students should also consult the Rules of Netiquette for more information regarding how to interact with students in an online forum: <https://www.britannica.com/topic/netiquette>

### **TAMUC Attendance**

For more information about the attendance policy please visit the [Attendance](#) webpage and [Procedure 13.99.99.R0.01](#).

<http://www.tamuc.edu/admissions/registrar/generalInformation/attendance.aspx>

<http://www.tamuc.edu/aboutUs/policiesProceduresStandardsStatements/rulesProcedures/13students/academic/13.99.99.R0.01.pdf>

### **Academic Integrity**

Students at Texas A&M University-Commerce are expected to maintain high standards of integrity and honesty in all of their scholastic work. For more details and the definition of academic dishonesty see the following procedures:

[Undergraduate Academic Dishonesty 13.99.99.R0.03](#)

[Undergraduate Student Academic Dishonesty Form](#)

<http://www.tamuc.edu/aboutUs/policiesProceduresStandardsStatements/rulesProcedures/documents/13.99.99.R0.03UndergraduateStudentAcademicDishonestyForm.pdf>

[Graduate Student Academic Dishonesty Form](#)

<http://www.tamuc.edu/academics/graduateschool/faculty/GraduateStudentAcademicDishonestyFormold.pdf>

<http://www.tamuc.edu/aboutUs/policiesProceduresStandardsStatements/rulesProcedures/13students/undergraduates/13.99.99.R0.03UndergraduateAcademicDishonesty.pdf>

## **AI Use Policy**

Texas A&M University-Commerce acknowledges that there are legitimate uses of Artificial Intelligence, ChatBots, or other software that has the capacity to generate text, or suggest replacements for text beyond individual words, as determined by the instructor of the course.

Any use of such software must be documented. Any undocumented use of such software constitutes an instance of academic dishonesty (plagiarism).

Individual instructors may disallow entirely the use of such software for individual assignments or for the entire course. Students should be aware of such requirements and follow their instructors' guidelines. If no instructions are provided the student should assume that the use of such software is disallowed.

In any case, students are fully responsible for the content of any assignment they submit, regardless of whether they used an AI, in any way. This specifically includes cases in which the AI plagiarized another text or misrepresented sources.

13.99.99.R0.03 Undergraduate Academic Dishonesty  
13.99.99.R0.10 Graduate Student Academic Dishonesty

## **Students with Disabilities-- ADA Statement**

The Americans with Disabilities Act (ADA) is a federal anti-discrimination statute that provides comprehensive civil rights protection for persons with disabilities. Among other things, this legislation requires that all students with disabilities be guaranteed a learning environment that provides for reasonable accommodation of their disabilities. If you have a disability requiring an accommodation, please contact:

### **Office of Student Disability Resources and Services**

Texas A&M University-Commerce  
Velma K. Waters Library Rm 162  
Phone (903) 886-5150 or (903) 886-5835  
Fax (903) 468-8148  
Email: [studentdisabilityservices@tamuc.edu](mailto:studentdisabilityservices@tamuc.edu)  
Website: [Office of Student Disability Resources and Services](http://www.tamuc.edu/campusLife/campusServices/studentDisabilityResourcesAndServices/)  
<http://www.tamuc.edu/campusLife/campusServices/studentDisabilityResourcesAndServices/>

## **Nondiscrimination Notice**

Texas A&M University-Commerce will comply in the classroom, and in online courses, with all federal and state laws prohibiting discrimination and related retaliation on the basis of race, color, religion, sex, national origin, disability, age, genetic information or veteran status. Further, an environment free from discrimination on the basis of sexual orientation, gender identity, or gender expression will be maintained.

## **Civility Statement**

Texas A&M University-Commerce enhances civility and collegiality of administrators, faculty, staff, students, and guests through intentional acts of respect, trust, self-accountability, and collaboration. We recognize our strength is found in togetherness as we commit to kindness

through one on one communication, fostering a healthy environment of conflict resolution and teamwork. The university is also committed to incorporating the tenets of civility in ways that do not silence traditionally marginalized voices.

## **Counseling Center**

The Counseling Center at A&M-Commerce, located in the Halladay Building, Room 203, offers counseling services, educational programming, and connection to community resources for students. Students have 24/7 access to the Counseling Center's crisis assessment services by calling 903-886-5145. For more information regarding Counseling Center events and confidential services, please visit [www.tamuc.edu/counsel](http://www.tamuc.edu/counsel)

## **A&M-Commerce Supports Students' Mental Health**

The Counseling Center at A&M-Commerce, located in the Halladay Building, Room 203, offers counseling services, educational programming, and connection to community resources for students. Students have 24/7 access to the Counseling Center's crisis assessment services by calling 903-886-5145. For more information regarding Counseling Center events and confidential services, please visit [www.tamuc.edu/counsel](http://www.tamuc.edu/counsel)

## **Campus Concealed Carry Statement**

Texas Senate Bill - 11 (Government Code 411.2031, et al.) authorizes the carrying of a concealed handgun in Texas A&M University-Commerce buildings only by persons who have been issued and are in possession of a Texas License to Carry a Handgun. Qualified law enforcement officers or those who are otherwise authorized to carry a concealed handgun in the State of Texas are also permitted to do so. Pursuant to Penal Code (PC) 46.035 and A&M-Commerce Rule 34.06.02.R1, license holders may not carry a concealed handgun in restricted locations.

For a list of locations, please refer to the [Carrying Concealed Handguns On Campus](#) document and/or consult your event organizer.

Web URL

<http://www.tamuc.edu/aboutUs/policiesProceduresStandardsStatements/rulesProcedures/34SafetyOfEmployeesAndStudents/34.06.02.R1.pdf>

Pursuant to PC 46.035, the open carrying of handguns is prohibited on all A&M- Commerce campuses. Report violations to the University Police Department at 903-886- 5868 or 9-1-1.

<http://www.tamuc.edu/aboutUs/policiesProceduresStandardsStatements/rulesProcedures/13students/undergraduates/13.99.99.R0.03UndergraduateAcademicDishonesty.pdf>

## **COURSE OUTLINE / CALENDAR**

This course is divided into modules that will open and close on specified dates. Successful completion will require attendance at weekly classes, participation, and submission of assignments each week. A course outline detailing the class schedule and assignment

deadlines will be posted as a separate document in the course. Please check it regularly for updates. Any changes in the course outline and due dates will also be posted under the announcements.

### EDAD 628 (91B)– School District CEO

#### Leadership: The Superintendent COURSE CALENDAR- Fall 2022

Assignments due <b>prior</b> to the class meeting <b>All Assignments due on Mondays at 11:59 p.m.</b>		Class Meeting Dates ESC Region 10	Class Discussion Topics
	Course overview, course expectations, and assignments Module 1 – Standards of Leadership and Competencies Module 2 – Leadership Styles	Wednesday, August 28 5:30 p.m. – 8:30 p.m.	Discussion Topics Module 1 Discuss and complete the Case study - Surviving an Audit (pp 13 - 23) Discuss Practicum progress Discuss certification testing
Module 2 – Leadership Action Plan Module 3 – Case Study (To Consolidate or not to Consolidate)	Module 3 - Building Culture Module 4 – Change	Wednesday, September 4 5:30 p.m. – 8:30 p.m.	DT 3 (in class) DT 4 (in class) Discuss the accountability data/reports for a district and complete Assignment 4 in class (Use intersection process) Case Study - Conflict in the PLC
Module 5 – Case Study - A New Challenge Module 6 – Communicating Information to the Community	Module 5 – Communication with the Board and Community Module 6 – District Data	Wednesday, September 11 5:30 p.m. – 8:30 p.m.	Complete case study - EOC scores p. 50 and Support from all Stakeholders p. 52 DT 5 (in class)
Complete the Dept Practice Exam	TEXES 195 Prep (Dept Practice Exam) NOTE: This exam is a four-hour exam.	Wednesday, September 18 5:30 p.m. – 8:30 p.m.	
Module 7 Case Study (Read 111- 124. - When Good Enough is not Good Enough Module 7 – MidTerm Quiz	Module 7 – Leadership Skills/Practices Module 8 - District Financial Data	Wednesday, September 25 5:30 p.m. – 8:30 p.m.	Discuss practice exam Communication - discuss working with the media and social media Module 8 assignment FIRST report – Complete in class

Module 9 – Assignment Setting the Tax Rate	Module 9 -District Finance Module 10 – Advocacy, Affiliation, and Professional Networking	Wednesday, October 2 5:30 p.m. – 8:30 p.m.	Review key concepts for school finance Key organizations - TASB, TASA, AASA for Supts
Thoroughly read the Module 10 -Case study - Make Believe Budget - assignment 3	Module 11 – District Vision, Mission, and Leadership	Wednesday, October 9 5:30 p.m. – 8:30 p.m.	Module 10 – Case study Module 10 – Discussion Topic Assignment 2 (Website review for Vision, Mission, and Goals) in class. Discuss Assignment 3 - Module 11 (Supt Entry Plan) - Due on November 1, 2022 - Plans will be shared in class
Complete the Final Quiz (located in Module 14) which is a practice test for TExES 195 exam 2. Certification Trainings Module 15 - Dyslexia, Mental Health in Schools, and Digital Literacy - All three must be completed by Wednesday, October 23, 2024	TExES 195 Test Prep and certification training	Wednesday, October 16 5:30 p.m. – 8:30 p.m. <b>(No class meeting – complete practice testing)</b>	Share TAMUC testing results per domain and competency
Module 12 – Assignment - Effective School Governance	Module 12 – School Governance	Wednesday, October 23 5:30 p.m. – 8:30 p.m.	Leading the Way – Superintendent Panel (TBD) Module 12 – Discussion Topic
Module 11 – Assignment 3 (Supt Entry Plan) - due November 1, 2022 Module 13 – Assignment 2 – Hedgehog concept	Module 13 - Leadership Growth and Development	Wednesday, October 30 5:30 p.m. – 8:30 p.m.	Leadership assessment Leadership Professional Development Discuss Assignment 2 (Module 13) Superintendent Entry Plans - presentation to the class
Module 14 – Performance Assessment as the final exam (Only TASK 3)	Module 14 – Superintendent as CEO	Wednesday, November 6 5:30 p.m. – 8:30 p.m.	Complete Discussion Topic – Module 14 in class Continue with Superintendent Entry Plans - presentation to the class

Off Site Leadership Activity	Class will be at a site TBD	Wednesday, November 13 5:30 p.m. – 8:30 p.m.	Off Site Leadership Activity
Module 13 – Assignment 1 – Reflection paper	195 Test Prep Program Wrap up	Wednesday, November 16 5:30 p.m. – 8:30 p.m.	Program wrap up details Self-Assessment – end of course Certification testing process TEA certification process
	Thanksgiving Break – no class	Wednesday, November 27 5:30 p.m. – 8:30 p.m.	
	Final Exam/Quiz (online)	Wednesday, December 4 5:30 p.m. – 8:30 p.m.	Final Exam/Quiz must be completed by Wednesday, December 6, 2022, at 11:59 p.m.

Grades will be determined on a total point basis as follows:

Assignments	20 - 40 points depending on the assignment 14 total assignments	320
Discussion Topics	Completed as class discussions	0
Reflection Assignment	30 Points (1)	30
Exams/Quizzes	Mid Term - 40 Points Final - 80 points	120
Dept Practice Exam	80 Points (1)	80
Dyslexia and Mental Health Certificates	20 Points (2)	40
Digital Literacy	Pre-Test - 12 Points Post Test 24 Points	36

\*This list may be adjusted during the course.

Final Grade will be calculated as follows:

90-100	563 - 626	A	Excellent
80-89	500 - 562	B	Good
70-79	438 - 499	C	Poor
60 - 69	375 - 437	D	Unacceptable
Below 60	374 and below	F	Unacceptable

**NOTE: All three certification trainings (Digital Literacy, Dyslexia, and Mental Health in Schools) must be successfully completed to pass and receive credit for EDAD 628.**