



## **CJ520-01W: CJ Administration and Management**

**This class begins on January 16, 2024 and ends on March 3, 2024**

### **INSTRUCTOR INFORMATION**

**Instructor:** Danny Pirtle, PhD

**Office Location:** Virtual Office (I do not have a physical office)

**Office Hours:** I respond to all email with 24-48 hours.

**Office Phone:** 215-681-7893 **Office Fax:** n/a **University Email Address:** danny.pirtle@tamuc.edu

**Preferred Form of Communication:** I can be reached immediately by phone call/text @ 215-681-7893. **Communication Response Time:** I will attempt to return all calls/texts on the day of delivery.

### **COURSE INFORMATION**

#### **Textbook(s) Required**

Peak, K. and Giacomazzi, A. (2019). Justice Administration: Police, Courts, and Corrections Management. Ninth Edition. Pearson Publishers. **ISBN 13- 9780134871608**

*Additional Readings- As a graduate student, you should develop the skill of locating required readings. You will have the task of locating additional readings for this course. I would advise you to contact the University for assistance, if you have problems or need assistance locating any of the required additional readings.*

#### **Course Description**

This course will provide students with a conceptual and theoretical foundation upon which to study criminal justice administration and management through critical evaluation and application of the research literature to present-day criminal justice challenges and concerns.

#### **Student Learning Outcomes**

At the end of the course the student will be able to:

1. Identify the fundamental concepts used to understand criminal justice organizations;
2. Identify organizational issues in criminal justice;
3. Explain organizational issues in criminal justice;
4. Critically evaluate organizational issues in criminal justice.

### **COURSE REQUIREMENTS**

#### **Minimal Technical Skills Needed**

*The syllabus/schedule are subject to change.*

## **Instructional Methods**

This course is 100% ONLINE

### **Student Responsibilities or Tips for Success in the Course**

Students are expected to read all assigned material. It is also expected that students will submit all assignments on time. If students have trouble with the course content and/or face unexpected situations, PLEASE CONTACT ME AS QUICKLY AS POSSIBLE (215) 681-7893.

Grades will be available in the grade book so that students can track their progress in the course on an ongoing basis.

This syllabus represents an agreement between you, as the student, and me, as the professor for this course so that you know exactly what is expected of you. The syllabus will be altered only in the event of circumstances that necessitate a change. In such situations, I will notify you.

Final grades in this course will be based on the following scale:

A = 90%-100%

B = 80%-89%

C = 70%-79%

D = 60%-69%

F = 59% or Below

### **Assessments**

This course will provide a variety of activities and assessments to assist you in achieving the outcomes/objectives for the course. Each week, you will work toward achieving these outcomes through discussions/comments, readings, and papers. Below is an explanation of each course requirement including due date, assignment instructions, and other requirements.

### **Instructional Methods/Activities/Assessments**

This course will provide a variety of activities and assessments to assist you in achieving the outcomes/objectives for the course. Each week you will work toward achieving these outcomes through discussions/comments, papers, and a final presentation. Below is an explanation of each course requirement including due date, assignment instructions, and other requirements.

## **COURSE OUTLINE: ASSIGNMENTS**

### **Professional Letter of Recommendation**

Write yourself a letter of recommendation for yourself for a job you hope to have one day. Specifically, identify the skills and experiences you have that make you the best candidate for the job. Please provide a copy of the job description for which this letter applies. You can simply cut/paste or provide a link to the job your letter is based on.

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You will need to provide measurable examples (for example, instead of saying John is very organized, provide an actual example which shows John's organization expertise). You will also need to provide a very brief mention of at least one area in which you might be deficient but explain the course of action you will take to strengthen that area. For example, you may have seen this question written- please provide your weakness.

Write this letter of recommendation in the Third person. Please contact me if you have any questions.

**Discussion(s) = 600 course points total: Four Discussion Posts (150 points each)**

The Discussions are related to the assigned readings. Upon completion of the assigned readings, you are expected to address a discussion question or prompt. Your contributions to the discussion forums will be graded for quality and a detailed analysis linking the material to a critical appraisal of theory, policy, and practice. The introduction of outside materials is highly recommended. In all cases, students MUST cite in-text and provide a full bibliography/works cited at the end of their post all citations mentioned for in the post.

Posts should be the equivalent of a MINIMUM of 500 words. You would want to have at least 600 pages to earn a score of B or higher.

*Failure to provide citations and bibliography in the discussion will result in a 25-point deduction.*

Discussions are due by 11:59PM CST. Specific due dates can be found below.

**Assessment Method: Written Discussion Rubric (150 points)**

- Assignment instructions: Student follows the assignment directions
  - Each error is a 1-point deduction.
- Analysis: Student evaluates the issue/situation sufficiently to demonstrate an understanding of the material /50
  - Consistently does all or almost all the following: (50 points)
    - Identifies the salient arguments (reasons and claims) pro and con.
    - Thoughtfully analyzes and evaluates major alternative points of view.
  - Does most of the above: (45 points)
  - Does some of the above: (40 points)
  - Fails to address most of the above: (35 points)
- Critical thinking: Student employs critical thinking skills /50
  - Consistently does all the following: (50 points)
    - Draws warranted judicious, non-fallacious conclusions.
    - Justifies key results and procedures, explains assumptions and reasons.
    - Fair-mindedly follows where evidence and reasons lead.
  - Does most of the above: (45 points)
  - Does some of the above: (40 points)
  - Fails to address most of the above: (35 points)
- APA format: Student provides citations in proper APA citation format /40
  - Each error is a 5-point deduction.

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- Grammar/Word usage: student uses proper grammar and word usage /10
  - Each error is a 1-point deduction.

**Essay= 500 course points total: one essay (250 points each)**

Students are required to complete two (2) essays for this course. These papers will represent students' observations of their readings, a critical evaluation of a topic, and thoughts on how best to address problems/issues inherent in their topic. In addition to material contained in the text, students MUST utilize a minimum of two (2) outside sources to prepare their paper.

Although some of the question/prompts appear to ask for your opinion, please be advised you are to ALWAYS provide evidence to support your position. Never respond to an essay question in first person. A proper response (e.g., based on a study conducted by Smith and Childress (2019), social media can have a positive impact on.....). Students in master's level courses should contribute to course material through independent research using suitable sources that may include peer-reviewed journal articles, recognized text, professional publications, and limited news sources. In all instances, the student should provide a clearly defined and listed source, using the APA style.

For this course, the use of Wikipedia or other common forums (e.g., online sources that are not government agency or peer reviewed) are not acceptable as acceptable sources. The minimally edited nature of these sources makes them prime candidates for misrepresentations or outright false material. As such, a student who uses such a source will fail the assignment. This is not an English course; however, the use of proper format, spelling, punctuation, and appropriate levels of academic presentation are expected.

**Your essay will be a minimum of 1000 words and at least 1100 words to earn a score of score of A.**

The essay assignment is due by 11:59PM CST on the days designated below in the course schedule.

**Written Assignment Expectations:**

Assignments must be submitted in D2L. APA format is required for all written assignments (this includes an APA title page, in text citations, and an APA compliant reference page).

Please review <https://owl.purdue.edu/owl> for clear examples of proper APA formatting.

Please take the time to review the Rubric to understand the grading criteria that will be utilized.

All assignments should be submitted in accordance with the following criteria:

- All papers should be double-spaced and utilize 12 pt. New Times Roman.
- Every written assignment will require PROOF/EVIDENCE (CITATIONS).

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- All papers should be written in third person, please avoid using “I” statements (i.e., I feel, I think, I would, I think)- where is your proof, what evidence do you have that supports your position?
- APA format is the standard! All assignments must be submitted in APA format.

Margins must be no less than 1 inch on all sides and no larger than 1.5 inches on each side. A sans serif font such as Times New Roman is REQUIRED. Page numbers are Required. Bibliography, citations, and headings are REQUIRED and do not count toward total page number.

Assignment Type	# of Assignments	Point Value	Total Points
Letter of Recommendation	1	50	50
Discussions	4	125	500
Essays	2	250	500
		<b>TOTAL</b>	<b>1050</b>

Grades earned on each assignment will be added together and will be divided by the total number of points possible in the course. Below is the overall point scale/grading schema for the course.

Total points possible for the term = 1050.

1050 -945 = A
944 - 840 = B
839 - 735 = C
732 - 630 = D
629 and below = F

Grades will be available in the gradebook so that students can track their progress in the course in ‘real time’.

## TECHNOLOGY REQUIREMENTS

### Browser support

D2L is committed to performing key application testing when new browser versions are released. New and updated functionality is also tested against the latest version of supported browsers. However, due to the frequency of some browser releases, D2L cannot guarantee that each browser version will perform as expected. If you encounter any issues with any of the browser versions listed in the tables below, contact D2L Support, who will determine the best course of

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action for resolution. Reported issues are prioritized by supported browsers and then maintenance browsers.

Supported browsers are the latest or most recent browser versions that are tested against new versions of D2L products. Customers can report problems and receive support for issues. For an optimal experience, D2L recommends using supported browsers with D2L products.

Maintenance browsers are older browser versions that are not tested extensively against new versions of D2L products. Customers can still report problems and receive support for critical issues; however, D2L does not guarantee all issues will be addressed. A maintenance browser becomes officially unsupported after one year.

Note the following:

- Ensure that your browser has JavaScript and Cookies enabled.
- For desktop systems, you must have Adobe Flash Player 10.1 or greater.
- The Brightspace Support features are now optimized for production environments when using the Google Chrome browser, Apple Safari browser, Microsoft Edge browser, Microsoft Internet Explorer browser, and Mozilla Firefox browsers.

#### **Desktop Support**

<b>Browser</b>	<b>Supported Browser Version(s)</b>	<b>Maintenance Browser Version(s)</b>
Microsoft® Edge	Latest	N/A
Microsoft® Internet Explorer®	N/A	11
Mozilla® Firefox®	Latest, ESR	N/A
Google® Chrome™	Latest	N/A
Apple® Safari®	Latest	N/A

#### **Tablet and Mobile Support**

<b>Device</b>	<b>Operating System</b>	<b>Browser</b>	<b>Supported Browser Version(s)</b>
Android™	Android 4.4+	Chrome	Latest

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Apple	iOS®	Safari, Chrome	The current major version of iOS (the latest minor or <b>point</b> release of that major version) and the previous major version of iOS (the latest minor or <b>point</b> release of that major version). For example, as of June 7, 2017, D2L supports iOS 10.3.2 and iOS 9.3.5, but not iOS 10.2.1, 9.0.2, or any other version.  Chrome: Latest version for the iOS browser.
Windows	Windows 10	Edge, Chrome, Firefox	Latest of all browsers, and Firefox ESR.

- You will need regular access to a computer with a broadband Internet connection. The minimum computer requirements are:
  - 512 MB of RAM, 1 GB or more preferred
  - Broadband connection required courses are heavily video intensive
  - Video display capable of high-color 16-bit display 1024 x 768 or higher resolution
- You must have a:
  - Sound card, which is usually integrated into your desktop or laptop computer
  - Speakers or headphones.
  - \*For courses utilizing video-conferencing tools and/or an online proctoring solution, a webcam and microphone are required.
- Both versions of Java (32 bit and 64 bit) must be installed and up to date on your machine. At a minimum Java 7, update 51, is required to support the learning management system. The most current version of Java can be downloaded at: [JAVA web site http://www.java.com/en/download/manual.jsp](http://www.java.com/en/download/manual.jsp)
- Current anti-virus software must be installed and kept up to date.

Running the browser check will ensure your internet browser is supported.

Pop-ups are allowed.

JavaScript is enabled.

Cookies are enabled.

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- You will need some additional free software (plug-ins) for enhanced web browsing. Ensure that you download the free versions of the following software:
  - [Adobe Reader](https://get.adobe.com/reader/) <https://get.adobe.com/reader/>
  - [Adobe Flash Player](https://get.adobe.com/flashplayer/) (version 17 or later) <https://get.adobe.com/flashplayer/>
  - [Adobe Shockwave Player](https://get.adobe.com/shockwave/) <https://get.adobe.com/shockwave/> ◦ [Apple Quick Time](http://www.apple.com/quicktime/download/) <http://www.apple.com/quicktime/download/>
- At a minimum, you must have Microsoft Office 2013, 2010, 2007 or Open Office. Microsoft Office is the standard office productivity software utilized by faculty, students, and staff. Microsoft Word is the standard word processing software, Microsoft Excel is the standard spreadsheet software, and Microsoft PowerPoint is the standard presentation software. Copying and pasting, along with attaching/uploading documents for assignment submission, will also be required. If you do not have Microsoft Office, you can check with the bookstore to see if they have any student copies.

### ACCESS AND NAVIGATION

You will need your campus-wide ID (CWID) and password to log into the course. If you do not know your CWID or have forgotten your password, contact the Center for IT Excellence (CITE) at 903.468.6000 or [helpdesk@tamuc.edu](mailto:helpdesk@tamuc.edu).

**Note:** Personal computer and internet connection problems do not excuse the requirement to complete all course work in a timely and satisfactory manner. Each student needs to have a backup method to deal with these inevitable problems. These methods might include the availability of a backup PC at home or work, the temporary use of a computer at a friend's home, the local library, office service companies, Starbucks, a TAMUC campus open computer lab, etc.

### COMMUNICATION AND SUPPORT

#### Brightspace Support

#### Need Help?

#### Student Support

If you have any questions or are having difficulties with the course material, please contact your Instructor.

#### Technical Support

If you are having technical difficulty with any part of Brightspace, please contact Brightspace Technical Support at 1-877-325-7778 or click on the **Live Chat** or click on the words “[click here](#)” to submit an issue via email.



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### **System Maintenance**

Please note that on the 4th Sunday of each month there will be System Maintenance which means the system will not be available 12 pm-6 am CST.

### **Interaction with Instructor Statement**

I am available by email and cell phone. Please allow me 24-48 hours to return email communication. Please allow me at least 24 hours to respond to phone calls/text messages. When communicating by email and/or by phone, please identify yourself by name.....Hello Dr. Pirtle I am Jane Doe and I am a student in your CJ 520 Policy course.

## **COURSE AND UNIVERSITY PROCEDURES/POLICIES**

### **Course Specific Procedures/Policies**

#### *Late Work*

I encourage each of you to take your time, class work and the deadlines or due dates very seriously. If an assignment is missed or late the professor reserves the right not to accept the assignment. Students are encouraged to frequently review the syllabus and remain aware of the deadlines for all assignments.

I want to reiterate that personal computer/access problems will not be an acceptable excuse for failing to turn in assignments on time or meeting deadlines. Again, make use of the tutorial program. You want to be familiar with any limitations you or your computer may have. If your internet access is frequently interrupted, then you will want to have a backup or alternative plan so that you can make all deadlines.

### **Syllabus Change Policy**

The syllabus is a guide. Circumstances and events, such as student progress, may make it necessary for the instructor to modify the syllabus during the semester. Any changes made to the syllabus will be announced in advance.

### **University Specific Procedures**

**The Counseling Center at A&M-Commerce, located in the Halladay Building, Room 203, offers counseling services, educational programming, and connection to community resources for students. Students have 24/7 access to the Counseling Center's crisis assessment services by calling 903-886-5145. For more information regarding Counseling Center events and confidential services, please visit [www.tamuc.edu/counsel](http://www.tamuc.edu/counsel)**

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## **Student Conduct**

All students enrolled at the University shall follow the tenets of common decency and acceptable behavior conducive to a positive learning environment. The Code of Student Conduct is described in detail in the [Student Guidebook](#).

<http://www.tamuc.edu/Admissions/oneStopShop/undergraduateAdmissions/studentGuidebook.aspx>

Students should also consult the Rules of Netiquette for more information regarding how to interact with students in an online forum: [Netiquette](#)

<http://www.albion.com/netiquette/corerules.html> **TAMUC Attendance**

For more information about the attendance policy please visit the [Attendance Procedure 13.99.99.R0.01](#).

<http://www.tamuc.edu/admissions/registrar/generalInformation/attendance.aspx>

<http://www.tamuc.edu/aboutUs/policiesProceduresStandardsStatements/rulesProcedures/13students/academic/13.99.99.R0.01.pdf>

## **Academic Integrity**

Students at Texas A&M University-Commerce are expected to maintain high standards of integrity and honesty in all of their scholastic work. For more details and the definition of academic dishonesty see the following procedures:

[Undergraduate Academic Dishonesty 13.99.99.R0.03](#)

<http://www.tamuc.edu/aboutUs/policiesProceduresStandardsStatements/rulesProcedures/13students/undergraduates/13.99.99.R0.03UndergraduateAcademicDishonesty.pdf>

[Graduate Student Academic Dishonesty 13.99.99.R0.10](#)

<http://www.tamuc.edu/aboutUs/policiesProceduresStandardsStatements/rulesProcedures/13students/graduate/13.99.99.R0.10GraduateStudentAcademicDishonesty.pdf>

## **ADA Statement**

### **Students with Disabilities**

The Americans with Disabilities Act (ADA) is a federal anti-discrimination statute that provides comprehensive civil rights protection for persons with disabilities. Among other things, this legislation requires that all students with disabilities be guaranteed a learning environment that provides for reasonable accommodation of their disabilities. If you have a disability requiring an accommodation, please contact:

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## **Office of Student Disability Resources and Services**

Texas A&M University-Commerce

Gee Library- Room 162

Phone (903) 886-5150 or (903) 886-5835

Fax (903) 468-8148

Email: [studentdisabilityservices@tamuc.edu](mailto:studentdisabilityservices@tamuc.edu)

Website: [Office of Student Disability Resources and Services](#)

<http://www.tamuc.edu/campusLife/campusServices/studentDisabilityResourcesAndServices/>

### **Nondiscrimination Notice**

Texas A&M University-Commerce will comply in the classroom, and in online courses, with all federal and state laws prohibiting discrimination and related retaliation on the basis of race, color, religion, sex, national origin, disability, age, genetic information or veteran status. Further, an environment free from discrimination based on sexual orientation, gender identity, or gender expression will be maintained.

### **Campus Concealed Carry Statement**

Texas Senate Bill - 11 (Government Code 411.2031, et al.) authorizes the carrying of a concealed handgun in Texas A&M University-Commerce buildings only by persons who have been issued and are in possession of a Texas License to Carry a Handgun. Qualified law enforcement officers or those who are otherwise authorized to carry a concealed handgun in the State of Texas are also permitted to do so. Pursuant to Penal Code (PC) 46.035 and A&M-Commerce Rule 34.06.02.R1, license holders may not carry a concealed handgun in restricted locations.

For a list of locations, please refer to the [Carrying Concealed Handguns On Campus](#) document and/or consult your event organizer.

Web url:

<http://www.tamuc.edu/aboutUs/policiesProceduresStandardsStatements/rulesProcedures/34SafetyOfEmployeesAndStudents/34.06.02.R1.pdf>

Pursuant to PC 46.035, the open carrying of handguns is prohibited on all A&M-Commerce campuses. Report violations to the University Police Department at 903-886-5868 or 9-1-1.

### **A&M-Commerce Supports Students' Mental Health**

The Counseling Center at A&M-Commerce, located in the Halladay Building, Room 203, offers counseling services, educational programming, and connection to community resources for students. Students have 24/7 access to the Counseling Center's crisis assessment services by calling 903-886-5145. For more information regarding Counseling Center events and confidential services, please visit [www.tamuc.edu/counsel](http://www.tamuc.edu/counsel)

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SYLLABUS and CHANGES:

I view this course syllabus as an educational contract for this course. Accordingly, I will make every effort to avoid changing the course schedule, but the possibility exists that unforeseen events will make syllabus changes necessary. I therefore reserve the right to make changes to the syllabus, other than to the attendance and grading policies. Please acknowledge receipt and understanding of the syllabus contents by completing the item below:

I \_\_\_\_\_, have read the syllabus in its entirety and agree to abide by the standards required by TAMUC and Dr. Pirtle.

Name: \_\_\_\_\_ (print)

**YOU WILL NEED TO EMAIL THIS DOCUMENT ON OR BY Thursday, Week 1**

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## WEEK #1—The Nature of Criminal Justice Organizations

<b>Monday</b>	<p>Read the syllabus carefully. This week's readings will explore fundamental concepts used to understand criminal justice organizations and how they are like/different from other organizations we encounter.</p> <p><b>Readings from the Text</b></p> <p><b><u>Justice Administration: An Introduction</u></b></p> <p>Chapter 1: The Study and Scope of Justice Administration</p>
<b>Friday</b>	<b>Syllabus contract due</b>
<b>Saturday</b>	<b>Complete Letter of Recommendation</b>

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## Week #2—The Police

<b>Monday</b>	<p>This week’s readings will examine the elements of contemporary police organization, how policing has changed since 9/11, and how organizations have been modified over time to adapt to the community-oriented policing and problem-solving (COPPS) strategy.</p> <p><b>Readings from the Text</b> <b><u>The Police</u></b></p> <p>Chapter 2: Organization and Administration: Principles and Practices Chapter 3: Rights of Criminal Justice Employees</p>
<b>Thursday</b>	<p><b>Discussion Assignment #1</b> <b><u>Crime Control vs. Due Process Model</u></b></p> <p>The text discusses two primary goals of American criminal justice: the need to enforce the law and maintain order and the need to protect people from injustice.</p> <p>Which of the two goals is currently the primary focus of American criminal justice and why? Students will need to address research and evidence for Crime Control and for the Due Process Model. Each student will need to pick a side and further explain why that philosophy is the “best” approach for our system. Research is required to fulfill the requirements for each speaker.</p> <p>Debate the relative importance of the two goals. Provide specific examples and evidence to support your points.</p>

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**Week #3—The Police continued**

<p><b>Monday</b></p>	<p>This week’s readings will examine the elements of contemporary police organization, how policing has changed since 9/11, and how organizations have been modified over time to adapt to the community-oriented policing and problem-solving (COPPS) strategy.</p> <p><b>Readings from the Text</b> <b><u>The Police</u></b> Chapter 4: Police Organization and Operation Chapter 5: Police Personnel Roles and Functions Chapter 6: Police Issues and Practices</p>
<p><b>Saturday</b></p>	<p><b>Essay #1</b> A Texas House investigative committee released a comprehensive report on the Uvalde, Texas, school massacre that left 21 people dead. Locate the report and prepare an essay discussing in depth 1 of the issues/concerns outlined in the report. Based on what you have learned in this course, provide a recommendation which addresses this issue/concern? Provide evidence your recommendation is realistic and has been successful in similar situations. Remember to cite.</p> <p>Please email a link to the official (Texas House Committee) Uvalde report and remember to cite the report in your video.</p> <p>Specifically address who, what, when, where, and why?</p>

#### Week #4-Courts

<b>Monday</b>	<p>This week opens by going inside the courts, considering their special nature in our country, as well as typical courtroom decor and decorum. Next, the chapter discusses how the courts attempt to get at the truth within the controversial adversary system of justice. The nature of our dual court system, comprising federal and state-level courts, is examined next; included are discussions of two entities (the Judicial Conference of the United States and the Administrative Office of the U.S. Courts [AO]) that administer those at the federal level. The discussion of the federal court system focuses on the U.S. Supreme Court, appeals courts (with emphasis on the District of Columbia Circuit Court of Appeals), and district courts; the overview of state courts includes their courts of last resort, appeals courts, and trial courts (including the major trial courts having general jurisdiction and limited-jurisdiction lower courts). Included in the discussion of state court systems is a look at the historical, functional, and financial advantages of statewide court unification/centralization.</p> <p>Chapter 7: Court Organization and Operation Chapter 8: Court Personnel Roles and Functions Chapter 9: Court Issues and Practices No additional reading this week</p>
<b>Friday</b>	<p><b>Midterm Check-In</b></p> <p><b>Each student is required to contact me to discuss your course progress. Failure to schedule and/or complete the meeting will result in a letter grade reduction to your final score.</b></p>

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## Weeks #5 and #6- Corrections

<b>Monday</b>	<p>This section focuses on the role and functions of personnel who work within correctional institutions and in probation and parole agencies. Presented first is a profile of prison wardens, including means of preparing new wardens for the position, principles of good prison leadership, and the administrator’s role in carrying out death sentences. Then, we cover the roles of correctional middle managers and supervisors and following that we examine the frontline personnel in prisons: correctional officers (COs). This section includes a typology of the types of COs in terms of their overall job performance.</p> <p>Then, we consider the “cousins” of prisons, the local jails: the functions of the jail administrator, motivating and retaining jail personnel, and some problems in selecting and keeping people who will want detention work to be their career. Next, we consider administrative functions and management styles as they relate to probation and parole.</p> <p>The opening of this chapter demonstrates that corrections is a booming industry in terms of both expenditures and employment, although correctional populations have been declining over the past few years. We look at some reasons for the decline. Then we focus on correctional agencies as organizations, including their mission and a view of the statewide central offices overseeing prison systems and their related functions as well as individual prisons. Next is a discussion of the relatively new supermax prisons, including their unique method of operation, alleged effects on inmates, constitutionality, and implications for corrections policy.</p> <p>Next, we examine local jails, including their organization, the unique structure and function of podular direct supervision jails, and, after briefly considering the accreditation of corrections facilities, we review probation and parole organizations, to include the organizational structure, arming, and peace officer status of adult and juvenile probation and parole agencies and their officers.</p> <p><b>Readings from the Text</b> <b><u>Corrections</u></b> Chapter 10: Corrections Organization and Operations Chapter 11: Corrections Personnel Roles and Functions</p>
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	<p>Chapter 12: Corrections Issues and Practices</p> <p><b>Additional Readings:</b>          Duvernay, A. (2016). 13<sup>th</sup>. Netflix</p>
<p><b>Friday (of Week 5)</b></p>	<p><b>Discussion Assignment #2</b></p> <p>Review the Netflix Documentary 13<sup>th</sup>. What are the two most critical points discussed in the documentary. Discuss any evidence to support/refute these claims made by the speaker. Each student will need to discuss at least two different points and you must provide time stamps for the points you reference. For example, at the 23:45 minute mark, John Doe argues the increase in the prison population is a result of the War on Drugs...After review of the research, there is no evidence to support this claim...research conducted by.....argues....</p>
<p><b>Friday (of week 6)</b></p>	<p><b>Complete Discussion #3</b></p> <p><a href="https://www.youtube.com/watch?v=g3hfFfw34Lw">https://www.youtube.com/watch?v=g3hfFfw34Lw</a></p> <p>View the video above. Based on information discussed in the video, what do you believe to be the two most critical issues addressed. Based on your research how accurate is the information provided. You will need to provide a timestamp for the 2 issues you select. For example, at the 10:35 mark, Jane Doe states, “criminal justice is .....”</p> <p>Based on research conducted by.....this statement is partially incorrect. Johnson and David (2023) argue.....</p> <p>Lastly, provide an overall critique of the discussion by assessing the validity of the comments made by the participants.</p>

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**Weeks #7 and #8 Issues Spanning the Justice System: Administrative Challenges and Practices**

<b>Monday</b>	<p>This section focuses on the role and functions of personnel who work within correctional institutions and in probation and parole agencies. Presented first is a profile of prison wardens, including means of preparing new wardens for the position, principles of good prison leadership, and the administrator’s role in carrying out death sentences. Then, we cover the roles of correctional middle managers and supervisors and following that we examine the frontline personnel in prisons: correctional officers (COs). This section includes a typology of the types of COs in terms of their overall job performance.</p> <p>Then, we consider the “cousins” of prisons, the local jails: the functions of the jail administrator, motivating and retaining jail personnel, and some problems in selecting and keeping people who will want detention work to be their career. Next, we consider administrative functions and management styles as they relate to probation and parole.</p> <p><b>Readings from the Text:</b> <b><u>Issues Spanning the Justice System: Administrative Challenges and Practices</u></b> Chapter 13: Ethical Considerations Chapter 14: Special Challenges: Labor Relations, Liability, and</p>
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<p><b>Wednesday (of week 7)</b></p>	<p><b>Discussion #4</b>          Explain the Prison Rape Elimination Act of 2003. According to the research, has it been successful? Explain the critiques. Are the provisions of the Prison Rape Elimination Act of 2003 adequate to address the issues regarding inmate health and safety? Why or why not?</p>
<p><b>Saturday (of week 8)</b></p>	<p><b>Essay Group #1: Last name A-Ja</b>          Discuss the most significant Supreme Court ruling which involves law enforcement, courts, or corrections during your lifetime. Specifically, provide a summary of the case. What is the controversy or main argument(s)? What was the national impact and implications of the ruling? Why is this case so significant according to the experts? No two students can discuss the same case. Remember to provide evidence to support your position.</p> <p><b>Essay Group #2: Last Name Jo-R</b>          According to the experts, what are some of the problems involving police use of force? Discuss in detail at least 3 studies on this topic. What recommendations did they make to address the issues? Explain the implications for society if these issues are not addressed properly. Remember to provide evidence to support your position.</p> <p><b>Essay Group #3: Last Name S-Z</b>          There are some crimes so egregious that the punishment should be so severe the accused is locked away for the remainder of his/her life. Explain the Supreme Court's position on Life-Without Parole for youthful offenders. What do the experts say? Discuss at least two experts. What is your position on this issue. Remember to provide evidence to support your position.</p>

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