



## **CJ520-01W: CJ Administration and Management**

**This class begins on April 3, 2023 and ends on May 5, 2023**

### **INSTRUCTOR INFORMATION**

**Instructor:** Danny Pirtle, PhD

**Office Location:** Virtual Office (I do not have a physical office)

**Office Hours:** I respond to all email with 24-48 hours.

**Office Phone:** 215-681-7893 **Office Fax:** n/a **University Email Address:** danny.pirtle@tamuc.edu

**Preferred Form of Communication:** I can be reached immediately by phone call/text @ 215-681-7893. **Communication Response Time:** I will attempt to return all calls/texts on the day of delivery.

### **COURSE INFORMATION**

#### **Textbook(s) Required**

Peak, K. and Giacomazzi, A. (2019). Justice Administration: Police, Courts, and Corrections Management. Ninth Edition. Pearson Publishers. **ISBN 13- 9780134871608**

*Additional Readings- As a graduate student, you should develop the skill of locating required readings. You will have the task of locating additional readings for this course. I would advise you to contact the University for assistance, if you have problems or need assistance locating any of the required additional readings.*

#### **Course Description**

This course will provide students with a conceptual and theoretical foundation upon which to study criminal justice administration and management through critical evaluation and application of the research literature to present-day criminal justice challenges and concerns.

#### **Student Learning Outcomes**

At the end of the course the student will be able to:

1. Identify the fundamental concepts used to understand criminal justice organizations;
2. Identify organizational issues in criminal justice;
3. Explain organizational issues in criminal justice;
4. Critically evaluate organizational issues in criminal justice.

### **COURSE REQUIREMENTS**

#### **Minimal Technical Skills Needed**

*The syllabus/schedule are subject to change.*

## **Instructional Methods**

This course is 100% ONLINE

### **Student Responsibilities or Tips for Success in the Course**

Students are expected to read all assigned material. It is also expected that students will submit all assignments on time. If students have trouble with the course content and/or face unexpected situations, PLEASE CONTACT ME AS QUICKLY AS POSSIBLE (215) 681-7893.

Grades will be available in the grade book so that students can track their progress in the course on an ongoing basis.

This syllabus represents an agreement between you, as the student, and me, as the professor for this course so that you know exactly what is expected of you. The syllabus will be altered only in the event of circumstances that necessitate a change. In such situations, I will notify you.

Final grades in this course will be based on the following scale:

A = 90%-100%

B = 80%-89%

C = 70%-79%

D = 60%-69%

F = 59% or Below

## **Assessments**

This course will provide a variety of activities and assessments to assist you in achieving the outcomes/objectives for the course. Each week, you will work toward achieving these outcomes through discussions/comments, readings, and papers. Below is an explanation of each course requirement including due date, assignment instructions, and other requirements.

### **Instructional Methods/Activities/Assessments**

This course will provide a variety of activities and assessments to assist you in achieving the outcomes/objectives for the course. Each week you will work toward achieving these outcomes through discussions/comments, papers, and a final presentation. Below is an explanation of each course requirement including due date, assignment instructions, and other requirements.

## **COURSE OUTLINE: ASSIGNMENTS**

### **Criminal Justice Administration Interview**

Contact 1 criminal justice practitioner (law enforcement, courts, or corrections. Ask them the following questions:

- How would you define discretion?
- Explain how you use discretion in your position?

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- What factors impact your discretion the most? Explain.
- Which criminal justice practitioner do you believe has the most discretionary power? Explain.

Please notify your discussant that he/she can remain anonymous, and you would simply identify him/her as an administrator in a criminal justice agency, etc. This discussion is for a class assignment and will NOT be published or shared.

### **Discussion(s) = 600 course points total: Four Discussion Posts (150 points each)**

The Discussions are related to the assigned readings. Upon completion of the assigned readings, you are expected to address a discussion question or prompt. Your contributions to the discussion forums will be graded for quality and a detailed analysis linking the material to a critical appraisal of theory, policy, and practice. The introduction of outside materials is highly recommended. In all cases, students MUST cite in-text and provide a full bibliography/works cited at the end of their post all citations mentioned for in the post. Posts should be the equivalent of a **MINIMUM** of two pages in length or a minimum of 500 words. You would want to have at least 3 pages to earn a score of B or higher.

*Failure to provide citations and bibliography in the discussion will result in a 25-point deduction.*

**Discussions are due by 11:59PM CST of Weeks #1, 2, 4, and 5 of the course. Specific due dates can be found below.**

### **Assessment Method: Written Discussion Rubric (150 points)**

- Assignment instructions: Student follows the assignment directions /
  - Each error is a 1-point deduction.
- Analysis: Student evaluates the issue/situation sufficiently to demonstrate an understanding of the material /50
  - Consistently does all or almost all the following: (50 points)
    - Identifies the salient arguments (reasons and claims) pro and con.
    - Thoughtfully analyzes and evaluates major alternative points of view.
  - Does most of the above: (45 points)
  - Does some of the above: (40 points)
  - Fails to address most of the above: (35 points)
- Critical thinking: Student employs critical thinking skills /50
  - Consistently does all the following: (50 points)
    - Draws warranted judicious, non-fallacious conclusions.
    - Justifies key results and procedures, explains assumptions and reasons.
    - Fair-mindedly follows where evidence and reasons lead.
  - Does most of the above: (45 points)
  - Does some of the above: (40 points)
  - Fails to address most of the above: (35 points)
- APA format: Student provides citations in proper APA citation format /40

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- Each error is a 5-point deduction.
- Grammar/Word usage: student uses proper grammar and word usage /10
- Each error is a 1-point deduction.

**Essay= 250 course points total: one essay (250 points each)**

Students are required to complete one (1) essay for this course. These papers will represent students' observations of their readings, a critical evaluation of a topic, and thoughts on how best to address problems/issues inherent in their topic. In addition to material contained in the text, students MUST utilize a minimum of two (2) outside sources to prepare their paper.

Although some of the question/prompts appear to ask for your opinion, please be advised you are to ALWAYS provide evidence to support your position. Never respond to an essay question in first person. A proper response (e.g., based on a study conducted by Smith and Childress (2019), social media can have a positive impact on.....). Students in master's level courses should contribute to course material through independent research using suitable sources that may include peer-reviewed journal articles, recognized text, professional publications, and limited news sources. In all instances, the student should provide a clearly defined and listed source, using the APA style.

For this course, the use of Wikipedia or other common forums (e.g., online sources that are not government agency or peer reviewed) are not acceptable as acceptable sources. The minimally edited nature of these sources makes them prime candidates for misrepresentations or outright false material. As such, a student who uses such a source will fail the assignment. This is not an English course; however, the use of proper format, spelling, punctuation, and appropriate levels of academic presentation are expected.

There is no specified/required page number. However, it is expected your essay will be in the 4–6-page range.

The essay assignment is due by 11:59PM CST on the days designated below in the course schedule of Weeks #3.

**Article Research 1 @ 150 points each= 150 points**

You will be required to locate research articles on various justice administration issues. Students will need to locate articles from peer reviewed sources (i.e., journals, government reports, etc.). Your research article topic is based on the topics covered in the chapter readings/material. Once you locate your article you will answer the following questions:

1. Who are the researchers? Provide a summary of their background and experience in the field.
2. Why was this research conducted? What is the purpose of the research as outlined in the article? What happened to lead to this query?
3. Who were the subjects in the study?
4. What did the researchers do to conduct their research? Research methods? Explain. Be very specific.

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5. What did he/she/they discover/ conclude?
6. Based on what you read in these chapters for this, why is this research important? What are the implications?

You must provide a copy of the article. The article must NOT be more than 3 years old.

Article 1: Article Topic should cover the following:

Law Enforcement, Court Issues and Concerns, or Correctional Issues and Concerns

**NO TWO STUDENTS SHOULD CHOOSE/SELECT THE SAME ARTICLE.**

It would be wise to discuss with one another to avoid this problem!

The article assignment is due by 11:59PM CST on the days designated below in the course schedule of Weeks #3.

**Written Assignment Expectations:**

Assignments must be submitted in D2L. APA format is required for all written assignments (this includes an APA title page, in text citations, and an APA compliant reference page).

Please review <https://owl.purdue.edu/owl> for clear examples of proper APA formatting.

Please take the time to review the Rubric to understand the grading criteria that will be utilized.

All assignments should be submitted in accordance with the following criteria:

- All papers should be double-spaced and utilize 12 pt. New Times Roman.
- Every written assignment will require PROOF/EVIDENCE (CITATIONS).
- All papers should be written in third person, please avoid using “I” statements (i.e., I feel, I think, I would, I think)- where is your proof, what evidence do you have that supports your position?
- APA format is the standard! All assignments must be submitted in APA format.

Margins must be no less than 1 inch on all sides and no larger than 1.5 inches on each side. A sans serif font such as Times New Roman is REQUIRED. Page numbers are Required. Bibliography, citations, and headings are REQUIRED and do not count toward total page number.

Assignment Type	# of Assignments	Point Value	Total Points
Criminal Justice Discussion	1	50	50
Discussions	4	125	500
Essays	2	250	500
		<b>TOTAL</b>	<b>1050</b>

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Grades earned on each assignment will be added together and will be divided by the total number of points possible in the course. Below is the overall point scale/grading schema for the course.

Total points possible for the term = 1050.

1050 - 945 = A
944 - 840 = B
839 - 735 = C
732 - 630 = D
629 and below = F

Grades will be available in the gradebook so that students can track their progress in the course in 'real time'.

## **TECHNOLOGY REQUIREMENTS**

### **Browser support**

D2L is committed to performing key application testing when new browser versions are released. New and updated functionality is also tested against the latest version of supported browsers. However, due to the frequency of some browser releases, D2L cannot guarantee that each browser version will perform as expected. If you encounter any issues with any of the browser versions listed in the tables below, contact D2L Support, who will determine the best course of action for resolution. Reported issues are prioritized by supported browsers and then maintenance browsers.

Supported browsers are the latest or most recent browser versions that are tested against new versions of D2L products. Customers can report problems and receive support for issues. For an optimal experience, D2L recommends using supported browsers with D2L products.

Maintenance browsers are older browser versions that are not tested extensively against new versions of D2L products. Customers can still report problems and receive support for critical issues; however, D2L does not guarantee all issues will be addressed. A maintenance browser becomes officially unsupported after one year.

Note the following:

- Ensure that your browser has JavaScript and Cookies enabled.
- For desktop systems, you must have Adobe Flash Player 10.1 or greater.
- The Brightspace Support features are now optimized for production environments when using the Google Chrome browser, Apple Safari browser, Microsoft Edge browser, Microsoft Internet Explorer browser, and Mozilla Firefox browsers.

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### Desktop Support

Browser	Supported Browser Version(s)	Maintenance Browser Version(s)
Microsoft® Edge	Latest	N/A
Microsoft® Internet Explorer®	N/A	11
Mozilla® Firefox®	Latest, ESR	N/A
Google® Chrome™	Latest	N/A
Apple® Safari®	Latest	N/A

### Tablet and Mobile Support

Device	Operating System	Browser	Supported Browser Version(s)
Android™	Android 4.4+	Chrome	Latest
Apple	iOS®	Safari, Chrome	The current major version of iOS (the latest minor or <b>point</b> release of that major version) and the previous major version of iOS (the latest minor or <b>point</b> release of that major version). For example, as of June 7, 2017, D2L supports iOS 10.3.2 and iOS 9.3.5, but not iOS 10.2.1, 9.0.2, or any other version.  Chrome: Latest version for the iOS browser.
Windows	Windows 10	Edge, Chrome, Firefox	Latest of all browsers, and Firefox ESR.

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- You will need regular access to a computer with a broadband Internet connection. The minimum computer requirements are:
  - 512 MB of RAM, 1 GB or more preferred
  - Broadband connection required courses are heavily video intensive
  - Video display capable of high-color 16-bit display 1024 x 768 or higher resolution
- You must have a:
  - Sound card, which is usually integrated into your desktop or laptop computer
  - Speakers or headphones.
  - \*For courses utilizing video-conferencing tools and/or an online proctoring solution, a webcam and microphone are required.
- Both versions of Java (32 bit and 64 bit) must be installed and up to date on your machine. At a minimum Java 7, update 51, is required to support the learning management system. The most current version of Java can be downloaded at: [JAVA web site http://www.java.com/en/download/manual.jsp](http://www.java.com/en/download/manual.jsp)
- Current anti-virus software must be installed and kept up to date.

Running the browser check will ensure your internet browser is supported.

Pop-ups are allowed.

JavaScript is enabled.

Cookies are enabled.

- You will need some additional free software (plug-ins) for enhanced web browsing. Ensure that you download the free versions of the following software:
  - [Adobe Reader https://get.adobe.com/reader/](https://get.adobe.com/reader/)
  - [Adobe Flash Player \(version 17 or later\) https://get.adobe.com/flashplayer/](https://get.adobe.com/flashplayer/)
  - [Adobe Shockwave Player https://get.adobe.com/shockwave/](https://get.adobe.com/shockwave/) ○ [Apple Quick Time http://www.apple.com/quicktime/download/](http://www.apple.com/quicktime/download/)
- At a minimum, you must have Microsoft Office 2013, 2010, 2007 or Open Office. Microsoft Office is the standard office productivity software utilized by faculty, students, and staff. Microsoft Word is the standard word processing software, Microsoft Excel is the standard spreadsheet software, and Microsoft PowerPoint is the standard presentation software. Copying and pasting, along with attaching/uploading documents for assignment submission, will also be required. If you do not have Microsoft Office, you can check with the bookstore to see if they have any student copies.

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## ACCESS AND NAVIGATION

You will need your campus-wide ID (CWID) and password to log into the course. If you do not know your CWID or have forgotten your password, contact the Center for IT Excellence (CITE) at 903.468.6000 or [helpdesk@tamuc.edu](mailto:helpdesk@tamuc.edu).

**Note:** Personal computer and internet connection problems do not excuse the requirement to complete all course work in a timely and satisfactory manner. Each student needs to have a backup method to deal with these inevitable problems. These methods might include the availability of a backup PC at home or work, the temporary use of a computer at a friend's home, the local library, office service companies, Starbucks, a TAMUC campus open computer lab, etc.

## COMMUNICATION AND SUPPORT

### Brightspace Support

#### Need Help?

#### Student Support

If you have any questions or are having difficulties with the course material, please contact your Instructor.

### Technical Support

If you are having technical difficulty with any part of Brightspace, please contact Brightspace Technical Support at 1-877-325-7778 or click on the **Live Chat** or click on the words “[click here](#)” to submit an issue via email.



### System Maintenance

Please note that on the 4th Sunday of each month there will be System Maintenance which means the system will not be available 12 pm-6 am CST.

### Interaction with Instructor Statement

I am available by email and cell phone. Please allow me 24-48 hours to return email communication. Please allow me at least 24 hours to respond to phone calls/text messages. When communicating by email and/or by phone, please identify yourself by name.....Hello Dr. Pirtle I am Jane Doe and I am a student in your CJ 520 Policy course.

## COURSE AND UNIVERSITY PROCEDURES/POLICIES

### Course Specific Procedures/Policies

#### *Late Work*

*The syllabus/schedule are subject to change.*

*(LATE WORK WILL NOT BE ACCEPTED) (THERE WILL BE NO EXTRA CREDIT)*

This may be an ideal time to remind the student that since this course is internet based (online), and since the student will have limited contact with the professor, I encourage each of you to take your time, class work and the deadlines or due dates very seriously. If an assignment is missed or late the professor reserves the right not to accept the assignment. No excuses will be acceptable. Students are encouraged to frequently review the syllabus and remain aware of the deadlines for all assignments.

I want to reiterate that personal computer/access problems will not be an acceptable excuse for failing to turn in assignments on time or meeting the deadlines. Again, make use of the tutorial program. You want to be familiar with any limitations you or your computer may have. If your internet access is frequently interrupted, then you will want to have a backup or alternative plan so that you can make all deadlines.

### **Syllabus Change Policy**

The syllabus is a guide. Circumstances and events, such as student progress, may make it necessary for the instructor to modify the syllabus during the semester. Any changes made to the syllabus will be announced in advance.

### **University Specific Procedures**

**The Counseling Center at A&M-Commerce, located in the Halladay Building, Room 203, offers counseling services, educational programming, and connection to community resources for students. Students have 24/7 access to the Counseling Center's crisis assessment services by calling 903-886-5145. For more information regarding Counseling Center events and confidential services, please visit [www.tamuc.edu/counsel](http://www.tamuc.edu/counsel)**

### **Student Conduct**

All students enrolled at the University shall follow the tenets of common decency and acceptable behavior conducive to a positive learning environment. The Code of Student Conduct is described in detail in the [Student Guidebook](#).

<http://www.tamuc.edu/Admissions/oneStopShop/undergraduateAdmissions/studentGuidebook.aspx>

Students should also consult the Rules of Netiquette for more information regarding how to interact with students in an online forum: [Netiquette](#)

<http://www.albion.com/netiquette/corerules.html> **TAMUC Attendance**

For more information about the attendance policy please visit the [Attendance](#) webpage and [Procedure 13.99.99.R0.01](#).

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<http://www.tamuc.edu/admissions/registrar/generalInformation/attendance.aspx>

<http://www.tamuc.edu/aboutUs/policiesProceduresStandardsStatements/rulesProcedures/13students/academic/13.99.99.R0.01.pdf>

### **Academic Integrity**

Students at Texas A&M University-Commerce are expected to maintain high standards of integrity and honesty in all of their scholastic work. For more details and the definition of academic dishonesty see the following procedures:

#### Undergraduate Academic Dishonesty 13.99.99.R0.03

<http://www.tamuc.edu/aboutUs/policiesProceduresStandardsStatements/rulesProcedures/13students/undergraduates/13.99.99.R0.03UndergraduateAcademicDishonesty.pdf>

#### Graduate Student Academic Dishonesty 13.99.99.R0.10

<http://www.tamuc.edu/aboutUs/policiesProceduresStandardsStatements/rulesProcedures/13students/graduate/13.99.99.R0.10GraduateStudentAcademicDishonesty.pdf>

### **ADA Statement**

#### **Students with Disabilities**

The Americans with Disabilities Act (ADA) is a federal anti-discrimination statute that provides comprehensive civil rights protection for persons with disabilities. Among other things, this legislation requires that all students with disabilities be guaranteed a learning environment that provides for reasonable accommodation of their disabilities. If you have a disability requiring an accommodation, please contact:

#### **Office of Student Disability Resources and Services**

Texas A&M University-Commerce

Gee Library- Room 162

Phone (903) 886-5150 or (903) 886-5835

Fax (903) 468-8148

Email: [studentdisabilityservices@tamuc.edu](mailto:studentdisabilityservices@tamuc.edu)

Website: [Office of Student Disability Resources and Services](http://www.tamuc.edu/campusLife/campusServices/studentDisabilityResourcesAndServices/)

<http://www.tamuc.edu/campusLife/campusServices/studentDisabilityResourcesAndServices/>

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### **Nondiscrimination Notice**

Texas A&M University-Commerce will comply in the classroom, and in online courses, with all federal and state laws prohibiting discrimination and related retaliation on the basis of race, color, religion, sex, national origin, disability, age, genetic information or veteran status. Further, an environment free from discrimination based on sexual orientation, gender identity, or gender expression will be maintained.

### **Campus Concealed Carry Statement**

Texas Senate Bill - 11 (Government Code 411.2031, et al.) authorizes the carrying of a concealed handgun in Texas A&M University-Commerce buildings only by persons who have been issued and are in possession of a Texas License to Carry a Handgun. Qualified law enforcement officers or those who are otherwise authorized to carry a concealed handgun in the State of Texas are also permitted to do so. Pursuant to Penal Code (PC) 46.035 and A&M-Commerce Rule 34.06.02.R1, license holders may not carry a concealed handgun in restricted locations.

For a list of locations, please refer to the [Carrying Concealed Handguns On Campus](#) document and/or consult your event organizer.

Web url:

<http://www.tamuc.edu/aboutUs/policiesProceduresStandardsStatements/rulesProcedures/34SafetyOfEmployeesAndStudents/34.06.02.R1.pdf>

Pursuant to PC 46.035, the open carrying of handguns is prohibited on all A&M-Commerce campuses. Report violations to the University Police Department at 903-886-5868 or 9-1-1.

### **A&M-Commerce Supports Students' Mental Health**

The Counseling Center at A&M-Commerce, located in the Halladay Building, Room 203, offers counseling services, educational programming, and connection to community resources for students. Students have 24/7 access to the Counseling Center's crisis assessment services by calling 903-886-5145. For more information regarding Counseling Center events and confidential services, please visit [www.tamuc.edu/counsel](http://www.tamuc.edu/counsel)

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SYLLABUS and CHANGES:

I view this course syllabus as an educational contract for this course. Accordingly, I will make every effort to avoid changing the course schedule, but the possibility exists that unforeseen events will make syllabus changes necessary. I therefore reserve the right to make changes to the syllabus, other than to the attendance and grading policies. Please acknowledge receipt and understanding of the syllabus contents by completing the item below:

I \_\_\_\_\_, have read the syllabus in its entirety and agree to abide by the standards required by TAMUC and Dr. Pirtle.

Name: \_\_\_\_\_ (print)

**YOU WILL NEED TO EMAIL THIS DOCUMENT ON OR BY Thursday, Week 1**

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WEEK #1—The Nature of Criminal Justice Organizations

<b>Monday</b>	<p>Read the syllabus carefully.</p> <p>This week’s readings will explore fundamental concepts used to understand criminal justice organizations and how they are like/different from other organizations we encounter.</p> <p><b>Readings from the Text</b></p> <p><b><u>Justice Administration: An Introduction</u></b></p> <p>Chapter 1: The Study and Scope of Justice Administration</p> <p>Chapter 2: Organization and Administration: Principles and Practices</p> <p>Chapter 3: Rights of Criminal Justice Employees</p>
<b>Friday</b>	<p><b>Complete Criminal Justice Discussion</b></p>
<b>Saturday</b>	<p><b>Complete Discussion Assignment #1 Video Submission</b></p> <p><b><u>Crime Control vs. Due Process Model</u></b></p> <p>The text discusses two primary goals of American criminal justice: the need to enforce the law and maintain order and the need to protect people from injustice.</p> <p><b>Discussion 1</b></p> <p>Compare January 6<sup>th</sup> (Capitol “Insurrection”) with another recent mass demonstration (i.e. George Floyd protests) in the United States. Describe both events and explain how law enforcement responded. Specifically, provide 3 similarities and 3 differences between these two events and how they were handled by criminal justice administrators. Provide support for your observations.</p>

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## Week #2—The Police

<b>Monday</b>	<p>This week's readings will examine the elements of contemporary police organization, how policing has changed since 9/11, and how organizations have been modified over time to adapt to the community-oriented policing and problem-solving (COPPS) strategy.</p> <p><b>Readings from the Text</b></p> <p><b><u>The Police</u></b></p> <p>Chapter 4: Police Organization and Operation Chapter 5: Police Personnel Roles and Functions Chapter 6: Police Issues and Practices</p> <p><b>Additional Readings:</b></p> <ul style="list-style-type: none"><li>• Bjork, M. (2008). Fighting cynicism: Some reflections on self-motivation in police work. <i>Police Quarterly</i>, 11, 88-101.</li><li>• Engel, R.S. (2001). Supervisory styles of patrol sergeants and lieutenants. <i>Journal of Criminal Justice</i>, 29, 341-355.</li></ul>
<b>Thursday</b>	<p><b>Complete Discussion Assignment #2 Written Submission</b></p> <p>You are the chief of the police department in the community described below. Develop a clear strategy to address the issues provided in this scenario. Remember your recommendations must be rooted in research! Please be sure to address every issue.</p> <p><b>Discussion 2:</b></p> <p>Officers assigned to your district have been responding to a number of noise complaints, reckless driving, and fight calls in the area of 7500 Commercial Row. This area contains a number of restaurants, bars, and several strip malls that attract juveniles and young adults. Within the past week, there have also been three gang related drive-by shootings and seven gas drive-offs. A majority of the under-aged adults are attracted to the area by a dance club located in one of the strip mall centers and two all-night fast-food restaurants.</p> <p>All three locations attract large crowds that loiter and drink alcohol in their parking lots. The owners of the shopping centers and restaurants have also complained about thousands of dollars in vandalism by the loitering youths.</p>

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	<p><b>Discussion 2a:</b></p> <p>Review the following website:  <a href="https://mappingpoliceviolence.org/">https://mappingpoliceviolence.org/</a></p> <p>Provide an overview and description of the data presented in this website. What are 3 major points you recognize from the data about police shootings? Explain the significance of your observations and why these issues are so critically important?</p>
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### Week #3—The Courts

<b>Monday</b>	<p>This week opens by going inside the courts, considering their special nature in our country, as well as typical courtroom decor and decorum. Next, the chapter discusses how the courts attempt to get at the truth within the controversial adversary system of justice. The nature of our dual court system, comprising federal and state-level courts, is examined next; included are discussions of two entities (the Judicial Conference of the United States and the Administrative Office of the U.S. Courts [AO]) that administer those at the federal level. The discussion of the federal court system focuses on the U.S. Supreme Court, appeals courts (with emphasis on the District of Columbia Circuit Court of Appeals), and district courts; the overview of state courts includes their courts of last resort, appeals courts, and trial courts (including the major trial courts having general jurisdiction and limited-jurisdiction lower courts). Included in the discussion of state court systems is a look at the historical, functional, and financial advantages of statewide court unification/centralization.</p> <p><b>Readings from the Text</b>  <b><u>The Courts</u></b>  Chapter 7: Court Organization and Operation  Chapter 8: Court Personnel Roles and Functions  Chapter 9: Court Issues and Practices  No additional reading this week</p>
<b>Saturday</b>	<p><b>Essay #1:</b></p> <p>A Texas House investigative committee released a comprehensive report on the Uvalde, Texas, school massacre that left 21 people dead in May. Locate the report and prepare a 7-10 minute video presentation by video discussing 1 of the issues/concerns outlined</p>

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	<p>in the report. Based on what you have learned in this course, provide a recommendation which addresses this issue/concern? Provide evidence your recommendation is realistic and has been successful in similar situations. Remember to cite.</p> <p>In addition to uploading your video, please email a link to the official (Texas House Committee) Uvalde report and remember to cite the report in your video.</p> <p>Specifically address who, what, when, where, and why?</p>
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Week #4-  
Corrections

<b>Monday</b>	<p>The opening of this chapter demonstrates that corrections is a booming industry in terms of both expenditures and employment, although correctional populations have been declining over the past few years. We look at some reasons for the decline. Then we focus on correctional agencies as organizations, including their mission and a view of the statewide central offices overseeing prison systems and their related functions as well as individual prisons. Next is a discussion of the relatively new supermax prisons, including their unique method of operation, alleged effects on inmates, constitutionality, and implications for corrections policy.</p> <p>Next, we examine local jails, including their organization, the unique structure and function of podular direct supervision jails, and, after briefly considering the accreditation of corrections facilities, we review probation and parole organizations, to include the organizational structure, arming, and peace officer status of adult and juvenile probation and parole agencies and their officers.</p> <p><b>Readings from the Text</b>  <b><u>Corrections</u></b>  Chapter 10: Corrections Organization and Operations  Chapter 11: Corrections Personnel Roles and Functions  Chapter 12: Corrections Issues and Practices</p>
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*The syllabus/schedule are subject to change.*

	<b>Additional Readings:</b> <ul style="list-style-type: none"> <li>Duvernay, A. (2016). 13<sup>th</sup>. Netflix</li> </ul>
<b>Thursday</b>	<b>Complete Discussion Assignment #3 (Video Submission)</b> Review the Netflix Documentary 13 <sup>th</sup> . Complete this discussion by discussing what you believe to be the TWO most critical points discussed in the documentary. Discuss any evidence to support/refute these claims made by the speaker? Each student should discuss at least 2 different points and you must provide a time stamp for the points you reference. For example, at the 23:45 minute mark, John Doe argues the prison increase is a result of the War on Drugs..... After review of the research, there is no evidence to support his claim. Research conducted by_____ argues.....

Week #5- Issues Spanning the Justice System: Administrative Challenges and Practices

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<b>Monday</b>	<p>This section focuses on the role and functions of personnel who work within correctional institutions and in probation and parole agencies. Presented first is a profile of prison wardens, including means of preparing new wardens for the position, principles of good prison leadership, and the administrator's role in carrying out death sentences. Then, we cover the roles of correctional middle managers and supervisors and following that we examine the frontline personnel in prisons: correctional officers (COs). This section includes a typology of the types of COs in terms of their overall job performance.</p> <p>Then, we consider the "cousins" of prisons, the local jails: the functions of the jail administrator, motivating and retaining jail personnel, and some problems in selecting and keeping people who will want detention work to be their career. Next, we consider administrative functions and management styles as they relate to probation and parole.</p> <p><b>Readings from the Text:</b>  <b><u>Issues Spanning the Justice System: Administrative Challenges and Practices</u></b>  Chapter 13: Ethical Considerations  Chapter 14: Special Challenges: Labor Relations, Liability, and Discipline</p> <p><b>Additional Readings:</b></p> <ul style="list-style-type: none"> <li>• Allen, R.Y.W. (2002). Assessing the impediments to organizational change: A view of community policing. <i>Journal of Criminal Justice</i>, 30, 511-517.</li> <li>• Ferguson, J.L. (2002). Putting the 'what works' research into practice: An organizational perspective. <i>Criminal Justice and Behavior</i>, 29(4), 472-492.</li> </ul>
<b>Wednesday</b>	<p><b>Complete Discussion #4 Written Submission</b></p> <p><b>Discussion 2:</b>  Explain the Prison Rape Elimination Act of 2003. According to the research, has it been successful? Explain the critiques. Are the provisions of the Prison Rape Elimination Act of 2003 adequate to address the issues regarding inmate health and safety? Why or why not?</p> <p><b>Discussion 4a:</b> Tyra, Caitlynn, Victor, and Mike</p>

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	<p>Conduct research about how and when the private prisonization process began in Tennessee. Provide a link to the bill and provide background information for those who sponsored the bill. At the time, what was the rationale for introducing private prisons in Tennessee? Discuss in detail the perceived advantages and disadvantages of private prisons.</p>
Friday	<p><b>Essay 2:</b> The terms administration, manager, and supervisor are often used synonymously; each is a unique concept that is related to the others.</p> <p>Describe what administration is and explain the function of each of the three roles in the process of justice administration. Police chiefs tend to be the most well-known of all criminal justice administrators. Locate and discuss 1 successful/unsuccessful nationally known police chief. What makes/made this person successful/unsuccessful? What do his/her critics say about their leadership?</p> <p><b>Essay 2a:</b> In what ways do the wide discretionary powers possessed by actors in the justice system contribute to the concept of system fragmentation? Which member of the criminal justice process has the most discretion. Explain and provide examples. Locate an actual case where the discretion of a member of the criminal justice system was criticized. Do you agree/disagree with the criticism, explain.</p> <p><b>Essay 2b:</b> There are some crimes so egregious that the punishment should be so severe the accused is locked away for the remainder of his/her life. Explain the Supreme Court's position on Life-Without Parole for youthful offenders. What do the experts say? Discuss at least two.</p>

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