



# A&M-COMMERCE

---

To access COVID-19 information, please visit the [Stay Healthy Lions Webpage](#).

## **CID 422 Project Managers for Leaders**

**May-Mini Term:** 5/16/2022 thru 7/1/2022

**COURSE SYLLABUS:**

### **INSTRUCTOR INFORMATION**

Instructor: Travis Ball

Office Location: Online

Office Hours: After 5:00 PM CST

Office Phone: Email and I can set up a time to call you

University Email Address: [Travis.Ball@tamuc.edu](mailto:Travis.Ball@tamuc.edu)

Preferred Form of Communication: Email

Communication Response Time: 4-12 hours

### **COURSE INFORMATION**

#### **Materials**

This course has been designed using Open Educational Resources (OER). All materials are embedded within the course and are accessible via the internet. After taking the pretest, students are encouraged to bookmark, download, or save materials provided via the internet for use during quizzes, assignments, and projects in this class.

### **ORGANIZATION LEADERSHIP PROGRAM DESCRIPTION**

The Bachelor of Applied Arts and Sciences in Organizational Leadership (ORGL) degree is a competency-based program that prepares innovative leaders for employment in an increasingly technological and global society. This program provides opportunities for students to receive credit for what they know and can do already, allows them to accelerate completion of their degree, and — because it is fully online — students are able to plan their study schedule around the rest of their day to complete the coursework.

#### **Course Description**

Students will explore leadership's responsibility for conceiving, designing, implementing, and managing the organization's overall objectives, culture, and environment as part of the project management process. Within this context, content primarily focuses on understanding project management, aligning project management

*The syllabus/schedule are subject to change.*

with the organization, project management oversight, projects as capital investments, globalization, and resources optimization.

### **Student Learning Outcomes**

Completion of this course provides the student with the knowledge to:

1. Define key concepts of projects and project management
2. Describe the phases of a project
3. Identify challenges and formulate strategies for leading conflict resolution
4. Identify, describe, and apply various tools used in initiating and planning a project
5. Analyze risks associated with project execution
6. Explain the process of project implementation and describe how to close a project

This course supports the following program goals:

1. Leadership Foundation – Identify, analyze, and articulate effective leader vision, attributes, and interpersonal skills (e.g., communication, relationship building)
2. Data / Information Literacy – Identify, locate, and evaluate key performance areas & metrics and relevant data types/sources, collection, and distribution.
7. Strategic Management and Leadership – Analyze and evaluate strengths, weaknesses, opportunities, and threats and improve resources, processes, and operations to support and accomplish the vision of the organization.

### **REGULAR AND SUBSTANTIVE COURSE INTERACTION**

As a general guide, students enrolled in a three-semester hour course should spend one hour engaged in instructional activities and two to three hours on out-of-class work per week in a semester. Educational activities in this course are designed to ensure regular and substantive interaction between students and faculty.

### **COURSE REQUIREMENTS**

**Minimal Technical Skills Needed:** Students will need reliable computers and internet access for this course. Students must be able to effectively use my Leo email, my Leo Online D2L, and Microsoft Office.

**Instructional Methods:** This course is an online course. To be successful in this course, all content and course modules should be read and reviewed. All assignments and quizzes (both graded and not graded) must be completed. Please contact the instructor by email for any assistance.

Email your instructor as soon as you complete your pre-test so the instructor can access and grade your work.

**Student Responsibilities or Tips for Success in the Course:** To be successful in this course, all content and course modules should be read and reviewed. All assignments and

*The syllabus/schedule are subject to change.*

quizzes (both graded and not graded) should be completed. Please contact the instructor by email for any assistance.

### **ASSESSMENT**

Students must achieve 80% or higher for the both the posttest and culminating project to demonstrate competency and pass the course.

#### **Course Pre-test**

The purpose of the pre-test is to provide a baseline understanding of your knowledge in this competency. The pre-test is required before you begin studying course materials. If you do not make at least 80% on the pretest, students will be expected to complete assignments, quizzes, and other course content to prepare for the post-test and culminating project.

<b>Content</b>	<b>Description</b>	<b>Value</b>	<b>Notes</b>
Pre-test	This is the initial assessment in the course to provide a baseline understanding of a student's knowledge of the course content and competencies. Pretests are taken once and should be completed upon the first couple of days of a CBE academic term or entry into a course if a student is an accelerator.	100 points	Required before completing any other work in the course. The grade on the pre-test does <b>not</b> count in the final grade for this course.

#### **Learning Objective Discussion Posts**

A brief short-answer item that the student submits to the instructor that requires students to synthesize and apply the concept, theory, process, etc., introduced in the Learning Objective Module. Discussion posts are optional activities and do not required you to discuss with your classmates.

#### **Learning Objective Quizzes**

A brief assessment at the end of each module that is intended to emphasize key concepts, theories, processes, etc., introduced in the Learning Objective Module. Quizzes are not required activities and do not calculate into your final grade.

*The syllabus/schedule are subject to change.*

### Course Post-test

The end-of-course comprehensive exam that assesses student knowledge and understanding of major concepts, theories, processes, etc., in the course. A **score of 80% or higher is required** to demonstrate competency.

Content	Description	Value	Notes
Post-test	Measures your competency of learning outcomes through essay, short answer, and multiple-choice questions.	100 points	Required and you must score 80% or higher. You have up to three attempts. <b>DUE: Last day of week 7, Friday by 11:59 PM CST</b>

If you score less than 80% on the post-test, you will have an opportunity to review the material and retake the post-test two additional times. If the posttest score is less than 80% within three attempts, students will receive a grade of “F” in the course and will be required to retake the course in the new term. Students who fail the posttest should review feedback from the instructor before reattempting the posttest.

### Culminating Project

The project assesses your knowledge of terms and the application of concepts presented in this course. A **score of 80% or higher is required** to demonstrate competency.

Content	Description	Value	Notes
Project	Measures your competency of learning outcomes the completion of a competency-based project.	100 points	Required and you must score 80% or higher. You have up to three attempts. <b>DUE DATE if you want feedback for revisions: End of week 6.</b> <b>HARD DUE DATE: Last day of week 7, Friday by 11:59 PM CST</b>

If students score less than 80% on the culminating project, they will have an opportunity to review the material and resubmit the project up to two additional times. If the culminating project is less than 80% within three attempts, students will receive a grade of “F” in the course and will be required to retake the course in the new term.

### GRADING

A score of 80% or higher on both the Culminating Project and Posttest is required to demonstrate competency and receive credit for the course. The following items will be used to calculate the final grade in the course.

*The syllabus/schedule are subject to change.*

Item	Worth
Posttest	100 points
Culminating Project Attempt	100 points
<b>Total</b>	200 points

### **Grading Scale**

A = 90%-100%

B = 80%-89%

F = 79% or Below

## **TECHNOLOGY REQUIREMENTS**

### **LMS**

All course sections offered by Texas A&M University-Commerce have a corresponding course shell in the myLeo Online Learning Management System (LMS). Below are the technical requirements

Learning Management System (LMS) Requirements:

View the [Learning Management System Requirements Webpage](#).

LMS Browser Support:

Learn more on the [LMS Browser Support Webpage](#).

YouSeeU Virtual Classroom Requirements:

Visit the [Virtual Classroom Requirements Webpage](#).

## **ACCESS AND NAVIGATION**

You will need your campus-wide ID (CWID) and password to log into the course. If you do not know your CWID or have forgotten your password, contact the Center for IT Excellence (CITE) at 903.468.6000 or [helpdesk@tamuc.edu](mailto:helpdesk@tamuc.edu).

**Note:** Personal computer and internet connection problems do not excuse the requirement to complete all course work in a timely and satisfactory manner. Each student needs to have a backup method to deal with these inevitable problems. These methods might include the availability of a backup PC at home or work, the temporary use of a computer at a friend's home, the local library, office service companies, Starbucks, a TAMUC campus open computer lab, etc.

*The syllabus/schedule are subject to change.*

## **COMMUNICATION AND SUPPORT**

If you have any questions or are having difficulties with the course material, please contact your Instructor.

### **Technical Support**

If you are having technical difficulty with any part of Brightspace, please contact Brightspace Technical Support at 1-877-325-7778. Other support options can be found on the [Brightspace Support Webpage](#).

### **Interaction with Instructor Statement**

This is an online course; therefore, expect most communication to be online as well. Correspondence will always be through university email (your “myLeo” mail) and announcements in myLeo online (D2L). The instructor will make every effort to respond to emails within 24 provided the correspondence follows the requirements listed below. Students are encouraged to check university email daily.

**All emails from students should include:**

- **Course name and subject in the subject line (ex. ORGL 3322 – Posttest) •**
- Salutation • Proper email etiquette (no “text” emails – use proper grammar and punctuation) • Student name and CWID after the body of the email**

## **COURSE AND UNIVERSITY PROCEDURES/POLICIES**

### **Syllabus Change Policy**

The syllabus is a guide. Circumstances and events, such as student progress, may make it necessary for the instructor to modify the syllabus during the semester. Any changes made to the syllabus will be announced in advance.

### **Student Conduct**

All students enrolled at the University shall follow the tenets of common decency and acceptable behavior conducive to a positive learning environment. The Code of Student Conduct is described in detail online in the [Student Guidebook](#).

Students should also consult the [Rules of Netiquette Webpage](#) for more information regarding how to interact with students in an online forum.

### **TAMUC Attendance**

For more information about the attendance policy, please view the [Attendance Webpage](#) and the [Class Attendance Policy](#)

### **Academic Integrity**

Students at Texas A&M University-Commerce are expected to maintain high standards of integrity and honesty in all of their scholastic work. For more details and the definition of academic dishonesty see the following procedures:

[Undergraduate Academic Dishonesty Policy](#)  
[Undergraduate Student Academic Dishonesty Form](#)

*The syllabus/schedule are subject to change.*

### **Students with Disabilities-- ADA Statement**

The Americans with Disabilities Act (ADA) is a federal anti-discrimination statute that provides comprehensive civil rights protection for persons with disabilities. Among other things, this legislation requires that all students with disabilities be guaranteed a learning environment that provides for reasonable accommodation of their disabilities. If you have a disability requiring an accommodation, please contact:

#### **Office of Student Disability Resources and Services**

Texas A&M University-Commerce

Velma K. Waters Library Rm 162

Phone (903) 886-5150 or (903) 886-

5835 Fax (903) 468-8148

Email: [studentdisabilityservices@tamuc.edu](mailto:studentdisabilityservices@tamuc.edu)

Website: [Office of Student Disability Resources and Services](#)

#### **Nondiscrimination Notice**

Texas A&M University-Commerce will comply in the classroom, and in online courses, with all federal and state laws prohibiting discrimination and related retaliation on the basis of race, color, religion, sex, national origin, disability, age, genetic information, or veteran status. Further, an environment free from discrimination on the basis of sexual orientation, gender identity, or gender expression will be maintained.

#### **Campus Concealed Carry Statement**

Texas Senate Bill - 11 (Government Code 411.2031, et al.) authorizes the carrying of a concealed handgun in Texas A&M University-Commerce buildings only by persons who have been issued and are in possession of a Texas License to Carry a Handgun. Qualified law enforcement officers or those who are otherwise authorized to carry a concealed handgun in the State of Texas are also permitted to do so. Pursuant to Penal Code (PC) 46.035 and A&M-Commerce Rule 34.06.02.R1, license holders may not carry a concealed handgun in restricted locations.

For a list of locations, please refer to the [Carrying Concealed Handguns On Campus](#) document and/or consult your event organizer.

Pursuant to PC 46.035, the open carrying of handguns is prohibited on all A&M-Commerce campuses. Report violations to the University Police Department at 903-886-5868 or 9-1-1.

The Counseling Center at A&M-Commerce, located in the Halliday building, Room 203, offers counseling services, educational programming, and connection to community resources for students. Students have 24/7 access to the Counseling Center's crisis assessment services by calling 903-886-5145. For more information regarding the Counseling Center's events and confidential services, please visit [www.tamuc.edu/counsel](http://www.tamuc.edu/counsel).

*The syllabus/schedule are subject to change.*

## COURSE OUTLINE / CALENDAR

Learning Objectives and Competencies	Materials to Read or Review	Assignments
LO1: Define Project Management and key PM terms <ul style="list-style-type: none"><li>• Define key concepts of projects and project management</li></ul>	LO: 1	Read the material for the week. Answer any discussion questions (optional). Complete the module quiz. (recommended)
LO2: Identify and define the Project Life Cycle <ul style="list-style-type: none"><li>• Describe the phases of a project</li></ul>	LO: 2	Read the material for the week. Answer any discussion questions (optional). Complete the module quiz. (recommended)

*The syllabus/schedule are subject to change.*



<b>Learning Objectives and Competencies</b>	<b>Materials to Read or Review</b>	<b>Assignments</b>
LO 3: Organizational Design <ul style="list-style-type: none"> <li>Identify challenges and formulate strategies for leading conflict resolution</li> </ul>	LO: 3	Read the material for the week. Answer any discussion questions (Optional). Complete the module quiz. (recommended)
LO 4: Project Initiation and Planning <ul style="list-style-type: none"> <li>Identify, describe, and apply various tools used in initiating and planning a project</li> </ul>	LO: 4	Read the material for the week. Answer any discussion questions optional). Complete the module quiz. (recommended)
LO 5: Project Execution <ul style="list-style-type: none"> <li>Analyze risks associated with project execution</li> </ul>	LO: 5	Read the material for the week. Answer any discussion questions (optional). Complete the module quiz. (recommended)
LO 6: Project Implementation and Closure <ul style="list-style-type: none"> <li>Explain the process of project implementation and describe how to close a project</li> </ul>	LO: 6	Read the material for the week. Answer any discussion questions (optional). Complete the module quiz. (recommended)
LO: 7 and all of the above Demonstrate a deep understanding of Project Management in completion of a post-test and development/creation of a Project Introduction, WBS, and Risk Management Plan	Read the review found under the PostTest	Submit Culminating Project. Complete the Post-test.

*The syllabus/schedule are subject to change.*